



St. Elizabeth Hospital
1506 S. Oneida Street • Appleton, WI 54915 • (920) 738-2000

April 6, 2009

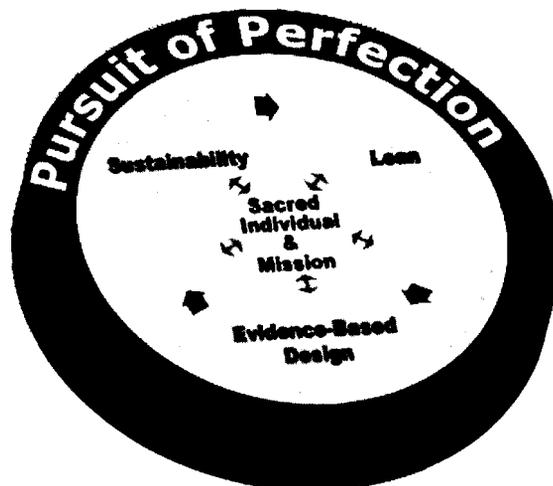
Mark McDermid
DNR Bureau of Cooperative Environmental Assistance
PO Box 7921
Madison, WI 53707-7921

Subject: Tier 1 Application

Dear Mark McDermid,

Affinity Health System is comprised of St. Elizabeth Hospital Appleton, Mercy Medical Center Oshkosh, Affinity Medical Group Menasha, Calumet Medical Center Chilton, and Network Health Plan Menasha. The intent is to apply as a system, but we will phase the entities into an environmental standard of work model over time. It is my pleasure to submit the application for Green Tier 1.

Affinity Health System is a leader in environmental stewardship that dates back over 100 years ago when the Sisters started the first hospital in Appleton, St. Elizabeth Hospital. In the last seven years Affinity has developed a vision that includes the integration of Lean Principles, Evidence Based Design and Sustainable Design to help support the patient experience. Below is a visual graphic that represents this vision.



The most recent past in support of the vision wheel and evidence of environmental stewardship includes the following:

- Five LEED® certified projects (Greenville, Little Chute, Town of Menasha, Darboy and Brillion Clinics)
- One LEED® certified submitted project (St. Elizabeth Hospital South Addition)
- One LEED® certified project under construction (Heart Pavilion at St. Elizabeth Hospital)
- Elimination of Mercury – Making Medicine Mercury Free Award, Practice GreenHealth 2006
- Environmental Leadership Award, Practice GreenHealth 2006
- Environmental Leadership Circle Award, Practice GreenHealth 2007-2008

The H2E Environmental Leadership and Leadership Circle Awards are the highest awards given annually to health care facilities for outstanding environmental performance. Affinity has and continues efforts to reduce the environmental impact of the health care industry by implementing innovative programs that set industry standards for waste reduction and pollution prevention including elimination of mercury and mercury containing devices.

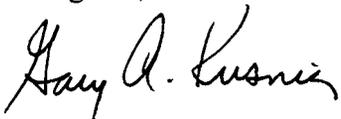
Moving forward our preliminary plan includes but is not limited to the following:

- Continue the development of sustainable building projects. This initiative includes a significant renovation/expansion on the St. Elizabeth campus. The first of a multi-phase project will re-use a significant portion of the existing campus without adding to the additional buildings. LEED® and an aggressive approach to commissioning and re-commissioning of systems is part of this program
- An EMS plan is currently under development with tentative completion of the plan by the end of summer 2009. The EMS would then be scheduled for deployment at that time starting with the two acute care hospital sites.
- Continue to enhance current recycling, solid, and hazardous waste programs.
- Continue the deployment of the Energy Team and continue to act on energy reduction opportunities at the appropriate sites including Energy Star rating of appropriate facilities.
- Continue aggressive storm water management program on St. Elizabeth campus as part of campus renovation plan.
- Continue to research and implement the use of vegetative roofs that support the patient experience, energy reductions, and stormwater quantity and quality.
- Continue system wide sustainable education to support and enhance the transformation to a sustainable organization linking directly to the mission and core values of Affinity Health System, specifically our Stewardship value.

- Continue system wide deployment of Lean principles that identify and eliminate waste including environmental waste.

Affinity Health System is excited to apply to the DNR Green Tier program. Please feel free to contact me with questions, concerns, or comments.

Regards,

A handwritten signature in black ink that reads "Gary A. Kusnier". The signature is written in a cursive style with a large initial "G".

Gary Kusnier
VP Performance Excellence
Affinity Health System

Enclosure (1)