

GREEN TIER ADVISORS RECOMMENDATION

PERFORMANCE INDICATORS (as amended) August 3, 2007

RECOMMENDATION

The following reflects revisions to the Performance Indicators Recommendation discussed June 11, 2007 by the Green Tier Advisors.

1. The Department require quantified environmental performance information on each of the Green Tier commitments made by the company.
 - The Department, in collaboration with each participant, should establish measures from the ‘suite of generic indicators’ related to those areas in which environmental commitments have been made. These measures are intended to obtain data on the related generic Environmental Indicators to enable comparative analysis of overall environmental performance.
 - The Department should use all available environmental performance information (including information that may be reported to the department for regulatory reasons), and work with participants to enhance the relevance and value of that quantitative data for documenting participant as well as overall program performance.
 - Wherever possible, measures should be normalized to account for changing business conditions. Measures must be included in the acceptance letters for Tier 1 participants, Tier 2 contracts or Charters.
2. The Department request that each Green Tier participant provide economic performance information that:
 - a. Describes the business value derived from the Green Tier Program such as improved working relationships, more efficient reporting/permitting processes, better supplier/customer relationships, etc.
 - b. Documents economic improvements attributed to participating in the Green Tier program such as more business, new/retained employment, cost savings, redirection of waste streams, etc.
3. The Department work with Green Tier participants to establish social performance metrics that establish a baseline for and that measure progress toward building a “trust-based” working relationship with the Department.

HOW WILL THE INFORMATION FROM PARTICIPANTS BE USED TO ADVANCE THE PROGRAM?

These recommendations provide the foundation for a formalized process of analysis for Green Tier participants to use in reporting a complete measurement of sustainability across environmental, social, and economical areas that will ultimately be used for measuring the effectiveness of the Green Tier Program.

Green Tier Advisors
Recommendation: Performance Indicators
August 3, 2007

The law requires participants submit an annual report on progress toward meeting the objectives contained in the EMS. The law also requires the department submit a progress report on the program to the legislature.