

# Tracking Your Money

## Wisconsin Department of Natural Resources

Remediation and Redevelopment Program  
101 S. Webster Street, Madison, WI 53707-7921

Summary of EPA 128(a) Grant Activities  
Date 9/1/2009 - 2/28/2010

Program Associate: Darsi F.

\*\*\*\*\* Addressing Brownfields \*\*\*\*\*

Product Description Result

### OUTREACH

Outreach Meetings  
with  
Local Governments > 40

### GRANTS & LOANS

WDNR Site Assessment  
Grants 34

ARRA Ready for Reuse  
Loans and Grants 8

(Continued Inside)

September 1, 2009 - February 28, 2010 Mid-Year Report  
s.128(a) Grant Accomplishments



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## Introduction

This report summarizes the Wisconsin Department of Natural Resources' (WDNR's) use of its s. 128(a) grant money on state response programs and public record requirements from September 1, 2009, through February 28, 2010. The activities in this report are those included in the approved cooperative agreement work plan. WDNR was awarded EPA Section 128(a) funds beginning on September 1, 2003, to enhance its state response program. This federal grant is used to support federal and state programs under the jurisdiction of WDNR's Remediation and Redevelopment (RR) Program, including:

- high-priority leaking underground storage tanks (LUST);
- RCRA hazardous waste closures and corrective actions;
- state enforcement; and
- voluntary cleanup actions.

## Executive Summary

The RR Program is proud to report we have successfully met the requirements to earn our federal funding dollars, as set out in our cooperative agreement with EPA.

We strive daily to keep our position as a national leader in brownfields policy, inventory and cleanup. For us, that means:

- maintaining high-quality on-line tools for customers – such as our contaminated property database, and web pages;
- bringing brownfields information to communities in every corner of Wisconsin; and
- offering or administrating grant and loan programs that provide valuable resources.

This report highlights some of our biggest accomplishments from the past six months. The RR Program continues to focus on the areas of widespread public outreach and restarting remediation work at “old dog” sites. In addition, we are still working with communities to award and spend our remaining funds from the American Recovery and Reinvestment Act, and continue to investigate how we are doing in the area of institutional controls, to ensure sites where contamination remains are as safe as possible.

Finally, the Program is moving full speed ahead on a new initiative aimed at responding to the recent economic crisis. The new Wisconsin Plant Recovery Initiative is now up and running, with the goal of reducing the number of closed manufacturing plants which may become brownfields in the years to come (see page 5).

This report reinforces our belief that the RR Program team continues to work hard to address the environmental and economic challenges of brownfields, and ultimately improve communities across the state of Wisconsin.



## Financial Status

On July 29, 2009, EPA awarded WDNR \$1,377,500 in Section 128(a) funding for the September 1, 2009 to August 31, 2010 grant period. With these funds, Wisconsin DNR initiated its seventh consecutive year of utilizing this valuable resource. In accordance with grant accounting information available through the end of January 2010, the WDNR has expended approximately \$620,000 in grant funding for the September 1, 2009 to August 31, 2010 grant period. A more complete accounting will be conducted at the end of the grant period the by WDNR's Bureau of Finance. WDNR expects to fully earn the grant by the end of the grant period. There was no slippage, work plan problems, cost overruns or adverse conditions to report, per 40 CFR Part 31.40.

# Section 1 - Report Period Highlights

## By The Numbers

\*\*\*\*\* Addressing Brownfields \*\*\*\*\*

DATE: FY '09-'10

Product Description	Result
Acres Made Ready for Reuse	976
Properties with Completed Cleanups	236
Dormant Sites with Actions Restarted	71
Outreach Seminars/Meetings Held	> 40
EPA Grant Support Letters Issued	27

Total: Invaluable assistance to  
improve the environment and  
economy of Wisconsin

Paid by: Generous support from  
US EPA Region 5



With Wisconsin manufacturing plants closing at a record pace in 2009, the RR staff, in cooperation with the Brownfields Study Group, developed a response strategy – the Wisconsin Plant Recovery Initiative. The Initiative is a systematic, agency-wide effort to catalog closing plants, offer assessment and cleanup options to businesses and local governments, and help return the properties to economic use.

Beginning in 2010, the Initiative aims to have DNR's environmental programs engage in constructive dialogue with companies and communities suffering from closed plants. RR staff anticipate that more efficient resolution of environmental concerns will stimulate redevelopment and prevent lingering, blighted brownfields. To make this a reality, RR Program has secured \$1 million in EPA Brownfields Assessment funds to help cover the cost of assessment work at closed and closing plants.

### Goals of the Wisconsin Plant Recovery Initiative

1. Inform communities and private partners that some former industrial sites may have environmental contamination.
2. Work to open a positive dialogue with closed and closing plant owners, to show them that it is in their best interest to assess and remediate environmental contamination.
3. Obtain Phase I information about past plant activities before knowledgeable staff are transferred or laid off.
4. Help communities reuse facilities, to keep jobs and prevent the creation of new brownfields.
5. Prevent public exposure to hazardous contamination or unsafe structures.



Wisconsin Plant Recovery Initiative

# Institutional Controls: Lessons Learned

In 2008, the RR Program received a grant from US EPA to study the effectiveness of its institutional controls policies. Institutional controls, also known as “continuing obligations” inform a property owner or prospective purchaser what environmental conditions exist at a property that has undergone remediation. Here is a brief summary of the lessons learned as a result of our study:

## **Lesson 1. The sky is not falling, institutional controls without UECA**

Wisconsin IC law is not based on the Uniform Environmental Covenants Act (UECA), but responsibility for an IC clearly attaches to a purchaser. WDNR is required to maintain a publicly accessible data system of all properties with ICs, which contains property-specific IC documents. In the three and one-half years since the legislation WDNR has experienced no legal concerns in regard to its implementation of the law.

## **Lesson 2. They don't care until they care**

WDNR has informed lenders, realtors, developers and others about its comprehensive, on-line IC data system. The lesson learned is that local government officials, lenders, developers and realtors were too busy to absorb generic information about IC information they might need in the future, since they do not encounter contamination at the majority of real estate transactions.

## **Lesson 3. How environmental professionals earn their keep**

Lesson three is the corollary to lesson two. Public and private brownfield activists have their own IC strategy - they turn to private environmental consultants with experience in technical, liability and financial issues. WDNR recognizes the essential role of private professionals in brownfield cleanup and redevelopment and welcomes continued partnership with these experts.

## **Lesson 4. Where's the (lean) beef? Savings under Wisconsin's IC system**

Wisconsin's comprehensive on-line data system is updated daily with information about brownfields, including ICs. This IC information, including PDF

records defining property-specific ICs, offers these savings:

- Users may access information at any time and find everything in one place.
- The system is sustainable. No traveling is required and the state doesn't need to copy records.
- Local governments have no unfunded mandates to identify or enforce ICs.

## **Lesson 5. Let's be comprehensive, loads of on-line information**

WDNR's comprehensive IC data system works because:

- All Appropriate Inquiry requires checking “state and tribal institutional control/engineering control registries”. WDNR's on-line data is one of these registries.
- WDNR's on-line data system is updated daily and easy to navigate.
- WDNR has staff dedicated to outreach about its cleanup and redevelopment program, including ICs.

## **Lesson 6. What about residential properties?**

WDNR focused its outreach about ICs on commercial property transactions for these reasons:

- The higher likelihood of contamination at commercial properties,
- Wisconsin's residential real estate disclosure law, which protects residential purchasers through a mandatory Real Estate Condition Report, and
- Few effective methods to reach the public at the time of a property transfer.



Below is an example of a GIS Registry Cover Sheet, from the WDNR database RR Sites Map. Note how institutional controls are displayed.

### GIS REGISTRY Cover Sheet

July, 2008  
(RR 5367)

#### Source Property Information

<b>BRRTS #:</b>	<input type="text" value="02-13-001450"/>	CLOSURE DATE:	<input type="text" value="Aug 15, 2008"/>
ACTIVITY NAME:	<input type="text" value="Manville Forest Products"/>	FID #:	<input type="text"/>
PROPERTY ADDRESS:	<input type="text" value="4201 Lien Rd"/>	DATCP #:	<input type="text"/>
MUNICIPALITY:	<input type="text" value="Madison"/>	COMM #:	<input type="text"/>
PARCEL ID #:	<input type="text" value="251/0810-331-0099-2"/>		

**\*WTM COORDINATES:**

X:  Y:

*\* Coordinates are in WTM83, NAD83 (1991)*

**WTM COORDINATES REPRESENT:**

- Approximate Center Of Contaminant Source
- Approximate Source Parcel Center

**Please check as appropriate:** (BRRTS Action Code)

#### Contaminated Media:

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Groundwater Contamination > ES (236)            | <input checked="" type="checkbox"/> Soil Contamination > *RCL or **SSRCL (232)      |
| <input type="checkbox"/> Contamination in ROW                                       | <input type="checkbox"/> Contamination in ROW                                       |
| <input type="checkbox"/> Off-Source Contamination                                   | <input type="checkbox"/> Off-Source Contamination                                   |
| <i>(note: for list of off-source properties see "Impacted Off-Source Property")</i> | <i>(note: for list of off-source properties see "Impacted Off-Source Property")</i> |

#### Land Use Controls:

- |  |   |
|--|---|
| <input type="checkbox"/> Soil: maintain industrial zoning (220)                            | <input checked="" type="checkbox"/> Cover or Barrier (222)          |
| <i>(note: soil contamination concentrations between residential and industrial levels)</i> | <i>(note: maintenance plan for groundwater or direct contact)</i>   |
| <input type="checkbox"/> Structural Impediment (224)                                       | <input type="checkbox"/> Vapor Mitigation (226)                     |
| <input type="checkbox"/> Site Specific Condition (228)                                     | <input type="checkbox"/> Maintain Liability Exemption (230)         |
|  | <i>(note: local government or economic development corporation)</i> |

**Monitoring wells properly abandoned? (234)**

- Yes     No     N/A

*\* Residual Contaminant Level  
\*\*Site Specific Residual Contaminant Level*

# Section 2 - Public Record Requirements

In this reporting period, the Remediation and Redevelopment program continued our focus of upgrading the primary database tracking application, Bureau For Remediation and Redevelopment Tracking System (BRRTS). The upgrades will add functionality to the application, and include many features which will support future additions to our web-based viewer application, BRRTS On The Web.

In addition, the database development team worked to create a new “bankruptcy module” for BRRTS on the Web. This module will help RR staff catalogue growing issues stemming from the current economic crisis. The high number of recent companies collapsing has affected manufacturing plants and industrial facilities across the state, many of whom have environmental responsibility under Wisconsin’s Spill Law. The RR Program is working to track these bankruptcies and record data pertaining to environmental contamination in BRRTS. This will help the Department file appropriate claims, in cases where companies have a legal obligation to perform environmental remediation.

## Product Description:

### What is BRRTS on the Web?

WDNR continues to maintain comprehensive, searchable statewide public records in our on-line database, showing all confirmed contamination incidents that have been reported to the state. Our database, the Bureau for Remediation and Redevelopment Tracking System (BRRTS) now holds more than 67,500 public records, including:

- locations of on-going and completed cleanups,
- timely information on spill incidents and responses,
- liability exemptions and clarifications,
- brownfield grants and loans,
- approvals for development on abandoned landfills,
- property tax cancellations and assignments,

- activities where WDNR has determined that no investigation or cleanup is required.

Public access to the database is through BRRTS on the Web, on-line at [dnr.wi.gov/org/aw/rr/brrts/index.htm](http://dnr.wi.gov/org/aw/rr/brrts/index.htm).

#### WDNR BRRTS on the Web

NOTW Home >> Basic Search >> Search Results >> Activity Details >> Location Details

**OPEN PANTRY FOOD MART**  
Location Details

ESRT		HELD	
Location Name	County	Region	
OPEN PANTRY FOOD MART	Dane	South Central Region	
FID	EPA ID	SIC Code	NANCS Code
113312430	WI000035568	NONE	44711
Owner Type	Constructed	Start Date	Close Date
PRIVATE	UNKNOWN	03/03/1999	UNKNOWN
Physical Address	City	State	Zip Code
1412 PFLAUM RD	MADISON	WI	53716
Mailing Address	City	State	Zip Code
1125 LEGION DR	ELM GROVE	WI	53122

Owner(s)  
OPEN PANTRY FOOD MART OF WISCONSIN 10505 CORPORATE DR STE 101 PLEASANT PRAIRIE, WI 531581605

Remediation Activities at this Location			
Activity Number	Type	Activity Name	Status
<a href="#">02-13-602856</a>	LUST	OPEN PANTRY FOOD MART	CLOSED
<a href="#">03-13-543834</a>	LUST	CITGO GAS STATION	OPER
<a href="#">04-13-640111</a>	SPILL	1412 PFLAUM RD (HISTORIC SPILL)	RESERVED
<a href="#">04-13-218815</a>	SPILL	OPEN PANTRY #959	CLOSED
<a href="#">09-13-291961</a>	NO RR ACTION REQUIRED	OPEN PANTRY FOOD MARTS	INDACT

The BRRTS upgrades in this reporting period include:

- Modifications to Smart Regulation Performance Measures logic and reports
- Modifications to data transfer procedures with Department of Commerce
- Maintenance to table structures on Oracle instances (dev, uat, prod)
- Modifications to support program changes regarding staff workload balancing throughout the state
- Enhanced a sub-module to view documents, also populating the module
- Continuing work of a Financial Module:
- Develop procedures to pull financial data from Community Financial Assistance financial system (CAOS)
- Modifications to draft automated financial reports

## Product Description:

### What is RR Sites Map?

WDNR also maintains a web mapping application, the RR Sites Map.

This application offers a visual, "spatial" display of site locations.

The RR Sites map is at [dnrmaps.wisconsin.gov/imf/imf.jsp?site=brrts2](http://dnrmaps.wisconsin.gov/imf/imf.jsp?site=brrts2).

This on-line map provides an alternative to sifting through our database and holds WDNR's GIS Registry of environmental land use controls. In addition, it contains map layers showing technical details, liability relief tools and state funding options that have been used. Each point on the map links to more information in our database. This map helps local officials,

environmental professionals and the public find contaminated properties in their area and any environmental land use controls associated with those properties.



## Section 3 - Timely Inventory and Survey

The WDNR uses a portion of its s. 128(a) funds to inventory and survey the universe of contaminated sites in Wisconsin using these three methods:

- A. Proactive Site Discovery
- B. Evaluation of Historic Disposal Sites
- C. Geo-Location of Contaminated Properties

### Proactive Site Discovery

Proactive site discovery includes these components:

- WDNR staff routinely educate those who may cause contamination and those who may own contaminated properties about their legal obligation to report contamination to WDNR.
- WDNR provides financial and liability incentives for the investigation and cleanup of contaminated property in order to encourage those responsible for contamination to comply with their obligation to report it and take responsibility. These include:
  - WDNR's Brownfield Site Assessment Grants to confirm contamination, if only suspected.
  - Wisconsin's Dry Cleaner Environmental Response Program, including outreach to the dry cleaning industry, municipalities, strip mall owners and business associations;
  - Liability clarifications and liability exemptions for local governments and private parties, increasing the likelihood that contaminated properties will be reported to WDNR;
  - Database tracking of situations where the source of contamination can not be immediately identified, in order to promote future evaluation of potential sources of the contamination; and
  - Evaluating groundwater-monitoring data for solid waste landfills in order to identify discharges to the environment.

### Evaluation of Historic Disposal Sites (Registry of Waste Disposal Sites)

In this report period, WDNR continued evaluating the list of historic waste disposal sites in Wisconsin, and also supplemented the on-line spreadsheet by providing links to our solid waste information database. The web page with the spreadsheet may be found at [dnr.wi.gov/org/aw/rr/registry/index.htm](http://dnr.wi.gov/org/aw/rr/registry/index.htm).

Staff finished 68 new evaluations during this mid-year report period. Screening is completed at more than 80% of the 4,300 sites. To conduct each evaluation, staff review the accuracy and environmental significance of information in the registry through physical inspections of the sites and review of related records. After evaluation, we ensure that any sites where there has been a discharge of a hazardous substance are in our database of contaminated sites.

Those locations where there are no environmental impacts from historic waste disposal are being added to a historic landfill database. The end product of these reviews will help the public understand the risks associated with these waste disposal sites, ease property transactions and redevelopment, help in making informed land-use decisions and aid in selecting locations for public and private wells.

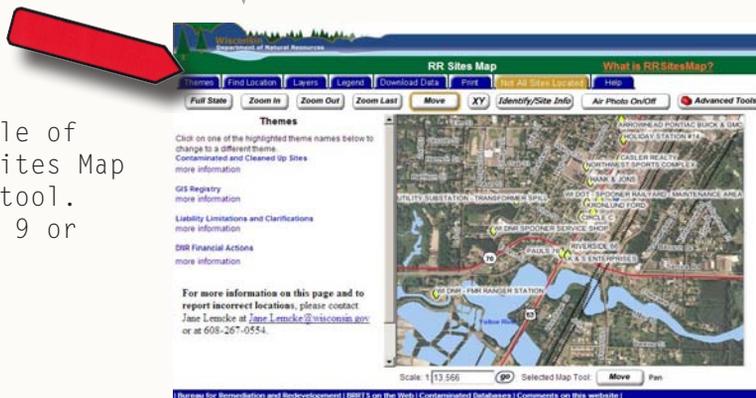
### Geo-Location of Contaminated Properties

WDNR uses s. 128(a) funds to help support permanent staff who coordinate the work of our part-time and state-funded employees. These employees geo-locate contaminated properties in Wisconsin so that they may be displayed on our RR Sites Map. In this mid-year report period we located 236 sites on the map, well near our annual goal of 250.

**Table 1- Summary of Public Record Activities**

	Mid Year Numbers	End of Year Numbers	End of Year Targets
Total Active LUST & non-Lust Cleanups	4,015	—	—
Properties with Active LUST & non-LUST Cleanups	3,771	—	—
Completed Site Cleanups by WDNR, this report period	236	—	—
Properties with Completed Cleanups by WDNR, this report period	217	—	300
Acres Ready for Reuse	976	—	200

An example of the RR Sites Map mapping tool. (See pg. 9 or Table 2)



**Table 2- Summary of Inventory and Survey Activities**

	Mid-Year Numbers	End of Year Numbers	End of Year Targets
New Properties in BRRTS Database this report period	138	—	200
Waste Registry Evaluations this report period	68	—	150
Staff Hours per Waste Registry Evaluation	16 Hours	—	20 Hours
Sites Geo-located on RR Sites Map, this report period	236	—	250
Staff Hours per Geo-location	1.25 Hours	—	1.5 Hours
Closed Sites Added to GIS Registry, this report period	336	—	500

# Section 4 - Oversight and Enforcement

WDNR oversight and enforcement activities fall into three primary areas:

- A. Pipeline Acceleration
- B. Audits of Institutional Controls
- C. Streamlining - One Cleanup Program

## Pipeline Acceleration

WDNR continues to contact owners of contaminated properties who need to restart, continue or complete clean-ups at locations where WDNR has seen no recent response activities. Sites that fall under our pipeline acceleration initiative are those that have not made documented progress within the last two years, i.e. sites in our database where we have not recorded an action in that time period. An action represents an activity by the responsible party, such as submitting a site investigation report, or an action taken by WDNR, such as the approval of a remedial action plan.

We continue to reduce the number of sites that have not shown progress in two or more years. Currently, there are 1,519 sites with no activity recorded in the most recent two years (since March 1, 2008). This has dropped slightly from the 1,525 sites that we reported a year ago. In this report period, the RR Program sent 61 “push” letters to responsible parties restating their requirements to continue environmental work. This and other methods have resulted in a total of over 71 sites returned to active status in this report period.

<b>Table 3- Pipeline Acceleration</b>		
<b>Sites Where Work was Restarted, during this reporting period</b>		
Work last performed in:	1986	<b>1</b>
	1990	<b>3</b>
	1994	<b>5</b>
	1998	<b>11</b>
	2002	<b>29</b>
	2004	<b>43</b>
	2005	<b>54</b>
	2006	<b>71</b>

## Audits of Institutional Controls

Owners of Wisconsin property with residual contamination are responsible for maintaining any environmental land use controls. These are established by the RR Program, and referred to as continuing obligations in the state’s cleanup approval document (known as the “closure letter”). For example, if WDNR has approved a cleanup where there is residual contamination under a parking lot, the property owner will be required to maintain the pavement in good condition in order to protect the public, and this requirement applies to all future property owners. Information about this type of continuing obligation is provided to the public in an Internet registry that holds the documents that describe the requirements for each piece of property. WDNR is legally responsible for maintaining this Internet-based registry of

documents describing continuing obligations. The Remediation and Redevelopment Program is beginning to evaluate alternatives for making these documents more easily accessible to the public.

Institutional control audits are conducted on a number of sites that were closed using some type of control. The purpose of the audit is to evaluate each site for compliance with the conditions that were set as part of closure, to ensure that the actions taken were effective. The audit consists of a file review, an interview with the site owner (if possible), a site visit, reviewing records at the County Register of Deeds – in some cases, summarizing the results on the RR Closure Compliance Review form, and updating the database. Follow-up actions have typically included repairing cracks or erosion of a cap, and completing an investigation when buildings or other structures were removed.

For the mid-year reporting period, 12 sites were audited to determine compliance with conditions of closure. For this period, follow-up was required on 2 sites. Follow up is still being conducted. Since September, 255 hours of staff time have been spent conducting the audits, evaluation of the past years data and database cleanup. Average time spent per audit is approximately 16 hours.

Since 2004, 290 sites have been audited. Of the 41 requiring follow-up (current period not included), 18 have returned to compliance. Staff continue to work on updating the database. The types of sites audited have consisted largely of sites closed with some type of cap or cover over residual soil contamination, and/or a structural impediment that restricted investigation and cleanup in some areas of the site, and a few sites with an industrial land use restriction. Approximately 4,500 hours have been invested in conducting IC audits, data evaluation and database cleanup, in the last five years.

## Continuing Obligations for Land Use Controls

WDNR continues to implement land use controls (called “continuing obligations” in Wisconsin) through its unique on-line CLEAN system. This system holds the state’s cleanup approval letter, which is the legal mechanism that imposes the continuing obligation on current and future property owners. CLEAN includes both a comprehensive database and a GIS application, making information about continuing obligations available to the public around the clock.

### Product Description:

2006 Legislation Implementation  
- Institutional Controls

WDNR used it’s unique Institutional Controls (IC) grant from EPA (see page 6) to move forward on legislation implementation. These efforts included:

#### 1. Outreach

- Discussions with the Wisconsin Land Title Association, Wisconsin Realtors Association, Brownfields Study Group, Commercial Association of Realtors and Wisconsin Developers (NAIOP).
- Updated web pages, new IC fact sheet

#### 2. Data system improvements

- Adding certain open sites into the IC data system
- Catching up on Superfund and state-funded sites that belong in the data system, and
- Adding searchable identifiers for the specific types of ICs in the data system.

## Streamlining - One Cleanup Program

This Memorandum of Agreement (MOA) with EPA helps achieve WDNR’s goal of simplifying environmental cleanups through a single, consolidated approach under the NR 700 series of administrative rules. All licensed hazardous waste treatment, storage or disposal facilities under WDNR review are subject to the MOA if they are in compliance with their license. In addition, all hazardous waste facilities where WDNR has issued a corrective action order are subject to the MOA if the facility is in compliance with the order. The polychlorinated biphenyl (PCB) provisions in the MOA generally place PCB sites under WDNR review when they fall into one of the following categories:

1. PCB contamination originating from spills prior to April 18, 1978, regardless of contaminant concentrations;
2. PCB contamination originating from spills on or after April 18, 1978, but prior to July 2, 1979, where contaminant concentrations are at or above 50 parts per million (ppm) and less than 500 ppm; and
3. PCB contamination originating from spills on or after July 2, 1979, when the concentration of PCBs in the substance that was spilled was less than 50 ppm; and
4. OCP Type C PCB sites eligible for the coordinated approval process led by WDNR. This requires following the cleanup process outlined in NR 700 and maintaining communication with EPA. The Toxic Substance Control Act (TSCA) coordinated approval process (40CFR761.77) is the basis for the WDNR lead review and approval process for Type C sites.

The MOA is on WDNR’s web site at [dnr.wi.gov/org/aw/rr/cleanup/ocp.htm](http://dnr.wi.gov/org/aw/rr/cleanup/ocp.htm).

**Table 4 - Summary of Oversight and Enforcement Activities**

	Mid-Year Numbers	End of Year Numbers	End of Year Targets
Pipeline Acceleration “Push” Letters	62	—	100
Audits of Institutional Controls	12	—	50
Staff Hours per Institutional Control Audit	16 Hours	—	15



# Section 5 - Mechanisms and Resources for Public Participation

WDNR continues its outreach activities by funding staff to develop outreach materials, maintain comprehensive web pages, coordinate green team meetings (clean up and redevelopment) with interested communities, make presentations, market state and federal brownfield grants and loans, and coordinate the work of the Wisconsin Brownfields Study Group. WDNR's public participation activities fall into two primary areas:

- A. Public Outreach Activities
- B. Financial Assistance to Communities

## Public Outreach Activities

>> See *Appendix I* for more information

### - Meetings with Municipalities

Brownfield regional outreach staff held more than 40 meetings and/or gave presentations to key brownfields audiences, including local government officials, community organizations, environmental consultants and attorneys, and other interested publics. These audiences included (but were not limited to) local officials from Douglas, Eau Claire, Iron and Jackson counties; from the villages/towns of Amery, Augusta, Bangor, Gillett, Hixton, Kiel, Mellon, Menomonee Falls, Muskego, Ootsberg, Owen and Phelps; and from the cities of Appleton, Ashland, Black River Falls, Eau Claire, Kenosha, Merrill, Milwaukee, Oak Creek, Rice Lake, Shawano, St. Francis, Superior and Tomah.

Staff also met with/presented to officials and individuals with the American Federation of Labor – Congress of Industrial Organizations, Conservation Committee; Amery Economic Development Authority; Belleville Community Development Authority; Federation of Environmental Technologists; Fraser Shipyards; Habitat for Humanity; League of Wisconsin Municipalities; Northeast Regional Planning

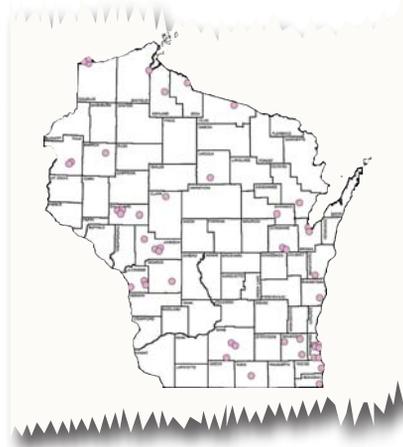
Commission; Smet Construction; University of Wisconsin-Extension, La Crosse and Iowa County offices; University of Wisconsin-Green Bay; the Waste Water Operators Association, and the Wisconsin Department of Commerce.

Staff also made contacts via telephone, e-mail and regular mail with more than 500 village, towns and city officials and other stakeholders about state brownfield redevelopment tools.

Additional public participation and outreach activities included:

- the Wisconsin Plant Recovery Initiative (WPRI) and WPRI Assessment Monies (WAM) outreach effort; the goal of WPRI is to help communities prevent future brownfields and expedite the environmental cleanup and revitalization of businesses that have recently

closed their doors, by offering a variety of cleanup and redevelopment tools, including emergency spill response assistance, state funds for environmental assessment, liability tools and technical oversight; the RR Program also has \$1 million in WPRI Assessment Monies (WAM) available to local governments to help conduct environmental assessments at closed or



closing facilities; for more information please see the RR Program's WPRI web page – [dnr.wi.gov/org/aw/rr/rbrownfields/wpri.htm](http://dnr.wi.gov/org/aw/rr/rbrownfields/wpri.htm);

- the Federation of Environmental Technologists (FET) fall conference on brownfields, held in September in Pewaukee; the RR Program served as co-host with FET, providing facilitators, speakers and booth/display materials; conference topics included revitalizing closed plants; managing risk through liability protections; understanding property acquisition; getting the most out of site assessment funds; capitalizing on other financial incentives, and integrating cleanup and redevelopment with other cost-saving tips; more than 40 individuals attended the event;
- continued outreach on WDNR's "Ready For Reuse" grant and loan program, funded by our Revolving Loan Fund grant from EPA, with a new total of \$5.5 million in funding for communities to clean up and reuse brownfield sites;
- During the 6-month reporting period, 3 meetings were held with private consultants and other interested parties to discuss proposed changes to the NR 700 rule series. The primary rules discussed at these meetings include: NR 725 (Notification Requirements for Residual Contamination and Continuing Obligations), NR 726 (Case Closure), and NR 727 (Continuing Obligation Requirements and Reopening Closed Cases); and
- presented WDNR information and/or staffed booths at meetings of the Wisconsin Municipal Treasurers annual conference in the Wisconsin Dells; the 2009 Environmental Law Conference in Milwaukee; the Wisconsin Towns Association annual conference in Stevens Point; the League of Municipalities annual conference in Appleton; the InDevelopment Conference in Green Bay; and the National Association of Local Government Environmental Professionals (NALGEP) Brownfields Redevelopment Workshop in Green Bay.

#### - Media Outreach

- In this report period, WDNR issued the following news releases:
- a state-wide news release in December 2009, to more than 500 media outlets, along with an announcement on the RR web page, in the RR Program e-newsletters and other outreach tools, regarding the RR Program awarding \$1.4 million in American Recovery and Reinvestment Act funding for brownfields clean up to six Wisconsin communities;
- a state-wide news release in November 2009, to more than 500 media outlets, along with an announcement on our web page, in the RR Program e-newsletters and other outreach tools, announcing the newly updated *Financial Resources Guide for Cleanup and Redevelopment*. The guide is one of the RR Program's most popular publications and includes information on more than 60 different federal and state financial tools for brownfields revitalization, including grants, loans and tax incentives; and
- a state-wide news release in August 2009, to more than 500 media outlets, along with an announcement on our web page, in the RR Program e-newsletters and other outreach tools, announcing the RR Program receiving \$6.8 million in federal Recovery Act funding for the assessment and clean up of leaking underground storage tanks (LUSTs). The LUST funding will include the removal of underground storage tanks where contamination is present, and the majority of funding will go toward projects where there are no viable responsible parties.

#### - Internet Presence

In this report period WDNR completed seven new web pages, including:

- Map of RR Program Recovery Act Sites  
<http://dnr.wi.gov/org/aw/rr/financial/map.htm>

## Product Description:

### RR Newsletters

RR Outreach staff believe it is vital to connect with our public and private partners who work in the fields of spills and brownfields. There is a substantial amount of information to convey to these audiences, including: deadlines for state and federal grant applications, technical observations, conference and training dates, procedural reminders, and various news items.

To serve this need, we publish two newsletters on a regular basis. *ReNews* is a quarterly newsletter containing longer feature stories about brownfields remediation and spills. *RR Report* is a bimonthly newsletter, highlighting shorter news stories and RR Program and EPA updates. Both are distributed to our customers via e-mail.

WDNR produced or prepared the following newsletters in this report period.

- Re News, our quarterly electronic publication – Volume 19, Number 3 (September) and 4 (December).
- Preparation for the Volume 20, Number 1 issue (March).
- Eight RR Reports, our biweekly electronic newsletter.

Here are the most recent subscriber numbers:

- ReNews - 1,042 subscribers
- RR Report - 1,287 subscribers

In addition, the RR Program completed a much needed redesign of its ReNews newsletter (See below).



- Wisconsin Ready for Reuse Loan and Grant Program - Materials for Borrowers and Grantees using Recovery Act Funds

<http://dnr.wi.gov/org/aw/rr/rlf/radocs.htm>

6 Recovery Act Project Description and Photo Pages:

- La Crosse Industrial Park Corporation (LIPCO)  
<http://dnr.wi.gov/org/aw/rr/financial/arra/lipco.htm>
- Redevelopment Authority of the City of Milwaukee  
<http://dnr.wi.gov/org/aw/rr/financial/arra/racm.htm>
- Bishop's Creek Community Development Corporation  
<http://dnr.wi.gov/org/aw/rr/financial/arra/bishop.htm>
- Neenah Community Development Authority  
<http://dnr.wi.gov/org/aw/rr/financial/arra/neenah.htm>
- Oshkosh Redevelopment Authority  
<http://dnr.wi.gov/org/aw/rr/financial/arra/oshkosh.htm>
- City of Prairie du Chien  
<http://dnr.wi.gov/org/aw/rr/financial/arra/pdc.htm>

#### - Publications

>> *See Appendix II for more information*

- In addition to the Financial Resources Guide, the RR Program produced 15 other publications, including updates on the DNR Brownfields Site Assessment Grant (SAG) fact sheet and application; Ready for Reuse forms and applications; fact sheets and guidance on responding to hazardous substance spills; and success stories about brownfield projects.

- Financial Resource Guide for Cleanup and Redevelopment
- 2009 Recovery Act Ready for Reuse Program - Hazardous Substance Cleanup Funds for Brownfields
- Wisconsin Ready for Reuse Program - Hazardous Substance Loans and Grants
- Wisconsin Ready for Reuse Program - Petroleum Loans and Grants
- West Central Region RR Update (September 2009)

Success Stories:

- Alterra Coffee Headquarters
- Harley-Davidson Museum
- James Street Inn
- Mobile Blasting
- Old Ironsides Battery
- Our House Senior Living
- Potosi Brewery
- Speed Queen
- St. Brendan's Inn
- Summit Place
- Trostel Tannery

## Product Description:

### The Brownfields Study Group

The Brownfields Study Group, a non-partisan advisory task force established by the State Legislature in 1998, continues to meet and identify policy, fiscal and legal improvements in Wisconsin's brownfields initiatives, under the facilitation of the DNR's brownfields staff.

In September 2009, the Brownfields Study Group's Plant Recovery Subgroup met to continue the discussion about proactive efforts by the DNR to address the high number of plants/factories that have closed in recent years. The subgroup had been meeting since 2008 to provide recommendations to the agency on how best to expedite the investigation, cleanup and return of shuttered plants to productive use.

At the September meeting, the subgroup gave additional comments on the DNR's Wisconsin Plant Recovery Initiative, and recommended RR staff brief the Study Group at the end of 2009 and again when the Initiative was launched, in early 2010.

The full Brownfields Study Group met in December in Madison to discuss new legislation regarding changes to the Voluntary Party Liability Exemption (VPLE) as it relates to solid waste issues; financial

assurance for future brownfield projects; vapor intrusion and NR 700 rule revisions; possible changes to the Brownfield SAGs; posting general liability clarification letters on the Internet; and updates on the WI Plant Recovery Initiative and the WPRI Assessment Monies.

The Study Group also set the agenda for 2010, which included a January conference call for members about potential legislative changes for VPLE. The group also recommended a meeting to discuss updates on WPRI and WAM and a planned meeting of the full Brownfields Study Group in April.



*The Brownfields Study Group at a December 2009 meeting in Madison, WI.*

**Table 5 - Summary of Public Participation Activities: Outreach**

	Mid-Year Numbers	End of Year Numbers	End of Year Targets
News Releases	3	—	4
Newsletters	10	—	29
Meetings with Stakeholder Groups	2	—	—
Outreach Meetings with Local Governments	> 40	—	25
New & Updated Publications	18	—	15
New Web Pages (external)	8	—	
Updated Web Pages (external)	75	—	20
Web Page Views- RR Program Web Page	123,212	—	—
BRRTS on the Web Page Views	1,129,228	—	35,000

## Financial Assistance to Communities

### - Site Assessment Grants

In this grant period WDNR received 87 annual SAG applications, from 43 communities requesting more than \$3.97 million. WDNR was able to award \$1.5 million that the Legislature designated for these grants, covering 31 projects at abandoned or underused properties in 26 communities. These grants will provide funds for environmental activities on 126 acres of land, including 45 site assessments and investigations, the demolition of 39 buildings or structures and the removal of more than 214 tanks, drums and other abandoned containers.

Local governments have pledged more than \$1,111,000 in additional funds, 50% more than required.

More than half of the 26 local governments receiving awards are rural communities looking to spur economic growth in less populated areas. To date, WDNR has awarded approximately \$16.5 million in 11 annual rounds of SAG awards.

Awards have gone to 205 communities to work on 1,625 acres. Total activities included at least 761 site assessments and investigations, the removal of more than 675 storage tanks, and the demolition of more than 539 structures and buildings. More information about Site Assessment Grants can be found at the SAG web page is at [dnr.wi.gov/org/aw/rr/rbrownfields/sag.htm](http://dnr.wi.gov/org/aw/rr/rbrownfields/sag.htm) and includes the complete list of grant awards for this report period.

### - Green Space and Public Facilities Grants

For nine years, the Remediation and Redevelopment Program administered a well-utilized grant program to encourage local governments to redevelop brownfields into community parks and green space. Since 2000, WDNR awarded 21 Green Space and Public Facilities Grants in three rounds of applications. However, funding for this program was withdrawn by WDNR management, in response to a record budget shortfall in 2009.

More information about these grants is on our Green Space and Public Facilities grant web page at [dnr.wi.gov/org/aw/rr/rbrownfields/greenspace\\_grant.htm](http://dnr.wi.gov/org/aw/rr/rbrownfields/greenspace_grant.htm).

### - Urban Reinvestment Initiative

The WDNR, city of Milwaukee and the 30th Street Industrial Corridor Corporation continue to make significant progress conducting site assessments in the 30th Street Industrial Corridor. The partners have received \$800,000 in funding from EPA since 2005 to assess brownfield properties and stimulate cleanup and redevelopment in this economically and environmentally challenged area in north-central Milwaukee. The partners are continuing their Phase I and Phase II environmental site assessments, with activities either completed or ongoing at close to 50 properties, and also continue to update the list of property activities on the web site. In June of 2009, the partners completed the first \$400,000 assessment grant and they continue to utilize the second grant which has less than 50% of funds remaining.

The DNR also made significant changes to the web site, including adding photos and upgrades to the chart of ongoing activities at 30th Street properties. During the report period, the partners worked on upcoming public meetings involving EPA Region 5 staff in the spring and summer of 2010.

To view this and other 30th Street information, please view the following web page: <http://dnr>.

### Product Description: Environmental Justice

The RR Program is currently assisting the city of Milwaukee in the area of environmental justice. In 2009, Milwaukee was named an EPA Environmental Justice Showcase Community. We are working with Milwaukee to offer input in the areas of environmental contamination and brownfields.

### Product Description:

#### Site Assessment Grant Profile

#### **(Round 11) Almond Well and Plumbing**

Sometimes all it takes is a relatively small amount of money to help a community begin a brownfields redevelopment project. In the recent round of Site Assessment Grant Awards, the RR Program awarded the Village of Almond (Portage County) with a "Small Grant" of up to \$8,900.

The grant will help assess the former Almond Well & Plumbing brownfield, which was once a plumbing business and, before that, an auto shop. Assessments will focus on contamination concerns which include soil contamination from a now-removed underground storage tank, and potential lead and asbestos issues. Once complete, the village hopes to turn the site into a commercial business.



## Product Description:

## Ready for Reuse

The Brownfields Section of the Remediation and Redevelopment Program continued implementing its 2004 Revolving Loan Fund from the EPA during this time period. We approved 1 hazardous substance subgrant and 1 petroleum subgrant, which are listed below. We also submitted an EPA Revolving Loan Funding grant application in November 2008 for \$5 million in hazardous substance funds.

Ready for Reuse Hazardous Substance Subgrant Award		
Grantee	Site	Amount
City of Appleton	Former Foremost Farms Redevelopment	\$300,000
	<b>Total Awarded</b>	<b>\$300,000</b>

Ready for Reuse Petroleum Subgrant Award		
Grantee	Site	Amount
City of Delafield	Delafield City Hall & Library Campus	\$172,500
Dodge County	Former Monarch Range	\$121,050
	<b>Total Awarded</b>	<b>\$230,412</b>



In addition, the U.S. Environmental Protection Agency (EPA) received \$100 million in Recovery Act funds to distribute to brownfield projects. In May, the agency awarded approximately \$37 million of the Recovery Act funds to applicants who applied for funding in November 2008. Through the RR Program, the DNR received \$2 million in cleanup revolving loan funds (RLF) from EPA with Recovery Act funding, which will be used to replenish the DNR's Ready For Reuse Loan & Grant Program.

In 2009, the RR Program received twenty applications (1 loan, 19 grants) totaling \$4.34 million. Eight Ready for Reuse awards were made to six communities in December 2009 (see right). Awards for the remaining funds are still under consideration.

Product Description:  
 Ready for Reuse *(Continued)*

Ready for Reuse ARRA Hazardous Substance Subgrant Award		
Grantee	Site	Amount
La Crosse Industrial Park Corporation (LIPCO)	LIPCO (Trane Co.) Plant 6	\$200,000
Redevelopment Authority of the City of Milwaukee	12 Street & Washington	\$95,000
Bishop's Creek Community Development Corporation	Bishop's Creek	\$125,000
Neenah Community Development Authority	Glatfelter Mill Redevelopment Project - Gateway West	\$129,469
	Glatfelter Mill Redevelopment Project - Gateway East	\$300,000
Oshkosh Redevelopment Authority	Oshkosh River Development LLC (Accu-Com and Mixed-Use Development)	\$200,000
	Oshkosh Riverwalk	\$200,000
City of Prairie du Chien	North 1/2 Block 42 Gateway Project (Rifken Property)	\$189,300



The Oshkosh River Development LLC Recovery Act redevelopment project is underway as of December in Oshkosh, WI.

Community leaders join DNR secretary Matthew Frank and RR staff at a check presentation in Neenah.



[wi.gov/org/aw/rr/rbrownfields/uri-30th-street.htm](http://wi.gov/org/aw/rr/rbrownfields/uri-30th-street.htm).

### - Federal Brownfield Grants

In this report period, WDNR wrote 26 letters of support for Wisconsin communities wishing to submit EPA brownfields grant applications. In total, communities and other development groups requested \$14,600,000, a record amount for the state. These letters supported applications from:

East Central Wisconsin Regional Planning Commission (ECWRPC)

- Coalition assessment, hazardous and petroleum - \$600,000

City of Brodhead

- Community-wide assessment, hazardous and petroleum - \$400,000

City of Oak Creek

- Community-wide assessment, hazardous and petroleum - \$400,000
- Revolving Loan Fund - \$1 million

Walworth County

- Community-wide assessment, hazardous and petroleum - \$400,000

Wisconsin Rapids

- Community-wide assessment, hazardous and petroleum - \$400,000

Capital Area Regional Planning Commission (CARPC)

- Community-wide assessment, hazardous and petroleum - \$400,000

City of Sheboygan

- Community-wide assessment, hazardous - \$200,000

Door County

- Community-wide assessment, hazardous and petroleum - \$400,000

City of Oshkosh

- Community-wide assessment, hazardous and petroleum - \$400,000
- Cleanup - \$200,000

City of Racine

- Revolving Loan Fund - \$1 million

City of Brookfield

- Community-wide assessment, hazardous and petroleum - \$400,000
- Revolving Loan Fund - \$1 million

Redevelopment Authority of the City of Milwaukee

- Community-wide assessment, hazardous and petroleum - \$400,000
- Cleanup - \$200,000
- Cleanup - \$200,000
- Cleanup - \$200,000

Southwestern Wisconsin Regional Planning Commission (SWRPC)

- Community-wide assessment, hazardous and petroleum - \$400,000

Fond du Lac County

- Community-wide assessment, hazardous and petroleum - \$400,000

Marathon County

- Community-wide assessment, hazardous and petroleum - \$400,000

Marinette County

- Community-wide assessment, hazardous and petroleum - \$400,000

Neenah Community Development Authority

- Community-wide assessment, hazardous and petroleum - \$400,000

City of Manitowoc

- Community-wide assessment, hazardous and petroleum - \$400,000

City of Sturgeon Bay

- Community-wide assessment, hazardous - \$200,000

City of Marinette

- Community-wide assessment, hazardous \$200,000

Village of Butler

- Community-wide assessment, hazardous

- and petroleum - \$400,000
- Village of Ashwaubenon
  - Community-wide assessment, hazardous and petroleum - \$400,000
- North Central Regional Planning Commission (NCRPC)
  - Community-wide assessment, hazardous and petroleum - \$400,000
- Stoughton Redevelopment Authority
  - Community-wide assessment, hazardous - \$200,000
- City of West Allis
  - Community-wide assessment, hazardous - \$200,000
  - Revolving Loan Fund - \$1 million
- First-Ring Industrial Redevelopment Enterprise
  - Community-wide assessment, hazardous and petroleum - \$1 million

- September 08, 2009, City of Kenosha
- Parrone Site, 3604 67th Street
- October 15, 2009, City of Green Bay
- 1700 Block Main Street
- December 3, 2009, City of West Allis
- 1910 S 53rd Street
- December 22, 2009, Redevelopment Authority of the City of Milwaukee
- 2833 N 21st Street
- 2376 N 21st Street
- 2822 N 13th Street
- February 2, 2010, Wisconsin WDNR
- 1849 North 30th Street, Milwaukee
- 1905 North 30th Street, Milwaukee
- 1909 North 30th Street, Milwaukee
- 1913 North 30th Street, Milwaukee

**- EPA eligibility letters**

In this report period, WDNR provided ten eligibility determinations for petroleum assessment or cleanup using an EPA brownfield grant

**- Fed tax deductions:**

In this report period, WDNR provided one pre-certification for the federal brownfield tax deduction.

- September 08, 2009, for Mr. Norbert Weyer, for the former Whiskey River Tavern, Hubertus, WI

<b>Table 6 - Summary of Public Participation Activities: Financial</b>			
	<b>Mid-Year Numbers</b>	<b>End of Year Numbers</b>	<b>End of Year Targets</b>
WDNR Site Assessment Grants	34*	—	45
WDNR Green Space & Public Facilities Grants	0*	—	5
Ready for Reuse Loans & Grants	3	—	—
EPA Brownfield Grants-Support Letters	27	—	10
EPA Brownfield Grants-Eligibility Determinations	10	—	10
Federal Brownfield Tax Deduction Certifications	1	—	—

\* Funds reduced or cut due to state budget shortfall

# Section 6 - Mechanisms for Approval of Cleanup Plans, Verification and Certification

RR Program mechanisms for approval of cleanup plans, verification and certification fall into three primary areas:

- A. Completed Cleanups
- B. Redevelopment Assistance
- C. Liability Exemptions

## Completed Cleanups

In this mid-year report period WDNR approved 236 completed cleanups at 217 locations, well on pace to meet our annual goal of 300 cleanups. A completed cleanup means that WDNR has reviewed all relevant technical submittals related to environmental investigation and contaminant remediation activities and found them complete. In many cases the regional office uses a technical committee to ensure consistency in case closure decisions. The regional hydrogeologist signs and sends a case closure letter to the responsible party after cleanup is done, and the region also enters the case closure information into our database of contaminated properties. We are using our state funds to develop and enhance this element of our program.

## Redevelopment Assistance Actions

WDNR provided 32 redevelopment assistance actions during this report period, helping to remove disincentives to redeveloping contaminated property. We are well on our way to the annual goal of 50 assistance actions. Redevelopment assistance includes these items:

- 1) general liability clarification letters,
- 2) liability clarifications for lessees,
- 3) liability exemptions when contamination originated on another property,
- 4) lender liability exemptions,
- 5) approvals to build on abandoned landfills,
- 6) cleanup agreements for property tax cancellation, and
- 7) cleanup agreements for tax foreclosure reassignment of ownership.



## Liability Exemptions

In this report period WDNR approved six new Certificates of Completion for Voluntary Party Liability Exemptions (VPLEs), already surpassing our annual goal of five. A VPLE follows a thorough environmental investigation and cleanup at a contaminated property. This fee-based option is provided in state law and removes future liability for the specified response action. The Certificate of Completion can be passed along to future owners of the property. The certificate can help with real estate transactions where prospective purchasers have concerns about contamination, assuring them that the entire property has been cleaned up to the satisfaction of WDNR.



**Table 7 - Summary of Mechanisms for Cleanup Approval, Verifications and Certification**

	Mid-Year Numbers	End of Year Numbers	End of Year Targets
Properties with Completed Cleanups by WDNR	217	—	300
Property Redevelopment Assistance Actions	32	—	50
New Requests to Enter Voluntary Party Liability Exemptions (VPLE) Program	23	—	10
New VPLE Certificates of Completion	6	—	5
Cumulative Wisconsin VPLE Certificates	97	—	—

# Appendix I - WDNR Regional Reporting



## Northeast Region, Article I. - Task

**Section 1.01 Items** (List specific information; e.g. which sites were success stories, which communities you held meetings with, etc.)

**Hold Community Meetings** (i.e. Green Team meetings or any other meetings with government officials – including EPA and regional planning commissions – that involve outreach)

- Met with the Shawano city administrator and the public works director to discuss building on an abandoned landfill for potential manufacturing expansion
- Green Team meeting with the city of Appleton, property owner, redevelopment consultant, potential developer, Commerce staff from brownfields and housing; discussing proposed redevelopment of the Kerwin Paper site (former Riverside Paper) as a mixed-use of public, residential and commercial with some low-income housing units. Discussed VPLE, GLC, lease liability, lender liability, grants, TIF and other funding
- Met with the city of Gillett and their consultant to discuss additional funding opportunities for future redevelopment
- Attended city of Kiel council meeting discussing the Stoelting redevelopment site and site acquisition.

**Hold Other Meetings** (i.e. with consultants, developers, real estate representatives or other private parties)

- Met with an impacted off-site property owner discussed and provided the off-site liability fact sheet
- Met with a potential purchaser of an industrial property in Shawano
- Meeting with Smet Construction regarding the potential redevelopment of two brownfield riverfront properties in Green Bay as the new home for Bullfrog Stadium (semi-pro baseball team)
- Met with UWGB students about a class project revolving around the city of Green Bay Broadway district redevelopment plan

**Hold Media Events, Give Public Presentations, Staff Booths/Displays, and/or Attend Conferences/Other Events**

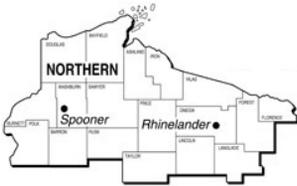
- Attended and had a booth at the NALGEP Brownfields Redevelopment Workshop held in Green Bay, also presented “Nuts & Bolts of the Remediation & Redevelopment Program”
- Attended and had a booth at the InDevelopment Conference in Appleton – a conference to encourage economic development. Attendees were local government units, economic development staff, realtors, developers and construction companies
- Presentation to Waste Water Operators Association annual conference providing information on CLEAN, spill law and notification
- Presentation to the League of Municipalities on brownfields basics

- Presentation at the Federation of Environmental Technology seminar on Wisconsin Initiative for Sustainable Cleanups (WISC)

**Other Brownfields Outreach Activities** (e.g. provide Re News story ideas or write articles, help with other RR publications, make phone calls, etc.)

- Re News story – Blueprint for Success – Wisconsin Clock & Woodland Products
- Re News story – New Storm Water Ponds at Old Historic Fill Sites
- Conference call with Neenah Community Development Authority regarding the Glatfelter site, a Kimberly-Clark property and a gas station for possible SAG opportunities
- Conference call with the city of Appleton regarding Pierce Manufacturing site and funding opportunities, including SAG
- Created a draft webpage for “Sustainability/Brownfields” on the NEW North website, includes links to DNR grants programs, Financial Resource Guide, CLEAN, Success Stories
- Email to Sheboygan county planning director to plan a meeting to discuss case transfers to the northeast region, any redevelopment plans and questions they may have regarding grants or other financial opportunities
- Email to the city of Sheboygan planning and economic development managers to plan a meeting to discuss case transfers to the northeast region, any redevelopment plans and questions they may have regarding grants or other financial opportunities
- Conference call with city of Marinette and their consultant to discuss redevelopment on the Colonial building site and federal grant opportunities
- Story idea – EPA Removal Options for abandoned facilities with waste left on-site with the target audience being Local Government Units
- Phone discussion with the director of TAB (Technical Assistance to Brownfields communities) to re-think on local communities that could use their free services
- Email with the village of Endeavor sending information on Stewardship grants (Acquisition & Development of Local Parks, Urban Green Space, Recreational Trails)
- Email inquiry and response for a company interested in locating brownfield sites in Brown and Kewaunee counties to initiate a business to collect and combust biomass briquettes
- Reviewed on-line, with an attorney, how to search and use CLEAN looking for redevelopment sites
- Talked with a property owner in the village of Crivitz regarding the possible purchase of a brownfield site and GLC’s
- Sent various emails to our extensive regional database for periodic information on Site Assessment Grants (SAG), EPA brownfields grant competition, the Technical Assistance to Brownfields communities (TAB)
- Talked with a potential purchaser of a brownfield property in the town of Royalton and sent information on the Site Assessment Grant and a Housing & Urban Development contact
- Planning activities for March 4 Consultant’s Day conference in Oshkosh
- Planning for 60-100 people; secured facility, date, speakers, etc.; committed to goal of a green conference utilizing “Green Meeting Objectives” (e.g. no bottled water, no print outs, on-line registration, etc.);

- Discussion with a potential property purchaser in the village of Mt Calvary on liabilities and the use of GLC letters
- Numerous discussions with a couple of out-of-state firms asking general questions about the VPLE program and landfill eligibility
- Discussed legal lender exemption requirements with a bank/owner of a golf course property in Door county



## Northern Region, Article II. - Task

**Section 2.01 Items** (List specific information; e.g. which sites were success stories, which

**Hold Community Meetings** (i.e. Green Team meetings or any other meetings with government officials – including EPA and regional planning commissions – that involve outreach)

- Met with the Iron County board regarding a Site Assessment Grant Application for the Thomas Service Station site
- Met with the Town of Phelps and Commerce (via phone) about their possible acquisition of the former CM Christianson property and the different tools for assistance
- Met with the City of Merrill, their consultant and WI DNR Community Finance about their Waterfront Development Plan, Stewardship and other tools for redevelopment assistance
- Held a Green Team Meeting with the City of Ashland, the Department of Commerce, representatives from the Department of Administration - Coastal Management and the Army Corps of Engineers to discuss funding for the Ashland waterfront redevelopment
- Met with the city of Amery, a banker and a lessee of the Thompson Machine property to discuss potential redevelopment
- Met with Douglas County and the Lake Superior Research Institute to discuss restoration projects at Hog Island Inlet
- Met with the city of Ashland regarding General Liability Clarification Letters and the Local Government Unit Liability Exemption
- Met with the city of Superior regarding Ready for Reuse and city Brownfield redevelopment sites
- Held a Green Team Meeting with the Department of Commerce, the city of Rice Lake, their attorneys and consultants to discuss the liability and potential funding sources for the Brotten Property

**Hold Other Meetings** (i.e. with consultants, developers, real estate representatives or other private parties)

- Met with Amery Economic Development, a bank representative and lessees of the Thompson Machine Property about resources for them to expand their business
- Met with Fraser Shipyards in Superior to discuss Howards Bay cleanup and the potential for Great Lakes Restoration Initiative and Great Lakes Legacy Act funding

**Hold Media Events, Give Public Presentations, Staff Booths/Displays, and/or Attend Conferences/ Other Events •**

- Presented information about Site Assessment Grants to the Northwest Regional Planning Commission
- Presented Brownfields information to the City Council of Mellen
- Gave a presentation to the American Federation of Labor - Congress of Industrial Organization - Conservation Committee regarding environmental issues at shooting ranges

**Submit Brownfields Success Stories** (i.e. success story templates and two-page web success stories)

- Doberstein in Medford

**Other Brownfields Outreach Activities** (e.g. provide Re News story ideas or write articles, help with other RR publications, make phone calls, etc.)

Communicated via telephone and/or e-mail with numerous communities and individuals about brownfields funding and general information, including:

- Sent 305 e-mails and 57 mailings to communities and other individuals informing them about the Round 11 Site Assessment Grant Application period
- Talked via phone or email with numerous communities and other individuals about brownfields funding and general brownfields information, including:
  - Northwest Regional Planning Commission about EPA and DNR Site Assessment Grants
  - Village of Grantsburg about a SAG grant to evaluate a site the acquired
  - Potential purchaser of the Barnes Automotive site about liability issues
  - Konicek Environmental about Off-site Exemptions
  - A potential purchaser of a state funded spill cleanup site about a General Liability Clarification Letter
  - Security Sate Bank in Iron River about Lender Liability and a former auto dealership site
  - Coleman Engineering about a Site Assessment Grant Application for Iron County
  - Town of Oulu about a Site Assessment Application in the future for the former Oulu Coop
  - Northern State Bank about the GIS Registry, the deed notice and the liability issues
  - The consultant for Fraser Shipyards about the American Investment and Recovery Act Stimulus funding
  - The city of Ashland regarding Section 154 and other funding sources for waterfront redevelopment and breakwater associated with sediment cleanup
  - The Red Cliff Band of Chippewa Indians regarding Brownfield Assessment funding
  - A developer in Eagle River about the liability issues and salvage yards
  - Foth about funding sources for contaminated sediments cleanup
  - A consultant about the Voluntary Party Liability Exemption process for the former Ward Paper property in Merrill
  - The Iron County Zoning Administrator about the Site Assessment Grant

- Northwest Wisconsin Concentrated Employment Program (NWCEP) regarding funding for training low income and displaced workers to enter environmental cleanup jobs
- A developer in Minocqua regarding offsite exemptions for impacted groundwater
- Iron County Zoning about potential funding sources for the Thomas Service Station in Montreal
- Talked to realtor about using RR Sites Map and BRRTS on the Web for property transfers



## South Central Region, Article III. - Task

**Section 3.01 Items** (List specific information; e.g. which sites were success stories, which communities you held meetings with, etc.)

**Hold Community Meetings** (i.e. Green Team meetings or any other meetings with government officials – including EPA and regional planning commissions – that involve outreach)

- Met with Belleville Community Development Authority to talk about funding options available for properties in their newly-formed TIF

**Hold Other Meetings** (i.e. with consultants, developers, real estate representatives or other private parties)

- Met several times with representatives of Habitat for Humanity to discuss funding options for continued remedial work at the former Royster Clark facility in Madison
- Conference call with community planner in Janesville regarding the former Accudyne site

**Other Brownfields Outreach Activities** (e.g. provide Re News story ideas or write articles, help with other RR publications, make phone calls, etc.)

- Assisted realtor in southwest WI; discussed spills law, liability and property ownership, third party contracts, etc.
- Assisted IOWA UW-Extension agent identifying brownfields in several villages in order to facilitate a grant application
- Mineral Point SAG award and LGU exempt site received closure - assisted municipal representative in interpreting closure letter and navigating RR Sites Map
- Spoke with City of Sun Prairie's Principal Planner to discuss status of site for potential redevelopment



## Southeast Region, Article IV. - Task

**Section 4.01 Items** (List specific information; e.g. which sites were success stories, which communities you held meetings with, etc.)

**Hold Community Meetings** (i.e. Green Team meetings or any other meetings with government officials – including EPA and regional planning commissions – that involve outreach)

- Green Team Meeting with Kenosha city officials, Department of Commerce, Department of Administration, EPA and the WI Economic Development Association (WHEDA) about the Kenosha Chrysler Facility

- Green Team meeting with the Village of Oostburg & Dept. of Commerce to discuss the Midtown Ford brownfield
- Green Team Meeting with the Oak Creek mayor, city attorney, city administrator, EPA and WHEDA about the Peter Cooper, Hynite, Beazer, Koppers, Du Pont, etc. sites
- Green Team Meeting with St. Frances on the DF and We Energies sites; discussed brownfield grants
- Green Team Meeting with Village of Menomonee Falls, their consultants and attorney regarding the Western Industries
- Discussion with the Town of Muskego on a possible SAG for a former shooting range
- Discussion with Milwaukee officials and consultant on the redevelopment of 522 W. North Ave. Site

**Hold Other Meetings** (i.e. with consultants, developers, real estate representatives or other private parties)

- Meeting with developers and lenders on possible redevelopment at Century City (former Tower/A.O. Smith) site in 30th Street Corridor
- Meeting with developers and lenders on possible Proposed Heart & Hope Place Apartments & Proposed Franklin Square Apartments
- Discussion with consultant on possible SAG for Racine Steel site

**Hold Media Events, Give Public Presentations, Staff Booths/Displays, and/or Attend Conferences/ Other Events**

- Presentation at the Brownfields Informational Workshop in Oconomowoc, SAG Grants, Ready for Re-Use

**Submit Brownfields Success Stories** (i.e. success story templates and two-page web success stories)

- Bayshore Mall redevelopment
- Former Druml Site

**Other Brownfields Outreach Activities** (e.g. provide Re News story ideas or write articles, help with other RR publications, make phone calls, etc.)

Telephone conversations and/or sent email information with/to the following communities/individuals:

- Contacted the following communities about the upcoming Round 11 SAG Grants via e-mail:

Village of Jackson, Town of Richfield, Village of Fredonia, City of Bayside, City of Kenosha, Town of Genesee, Village of Saukville, City of Racine, Town of Geneva, City of West Bend, Town of Vernon, Town of Holland, Village of Grafton, Washington County, Ozaukee County, Village of Thiensville, City of Mequon, Town of Cedarburg, Village of Oak Creek, City of Cudahy, Town of Union Grove, Town of Summit, Village of Germantown, City of Pleasant Prairie, City of South Milwaukee, City of Milwaukee, Town of Grafton, Village of Belgium, Town of Delafield, City of West Allis, City of Sheboygan, Town of Brookfield, City of Port Washington, Racine County, City of Sheboygan Falls, Town of Sturtevant, Village of Newburg, City of Wauwatosa, City of Menomonee Falls, Town of Brookfield, Town of Salem, Village of Shorewood, City of Muskego, City of Brown Deer, Village of Mukwonago, Town of Wheatland, Village of Fox Point, Town of Brighton, Town of Paris, Village of Hartland, City of New Berlin, City of Green field, Waukesha County, City of Hales Corners, City of Hartford, Town of Oconomowoc, City of Elm Grove, Walworth County, City of Brookfield, Village of Mt. Pleasant

Had discussions over the telephone with the following parties:

- Waukesha officials about a land fill site issue
- consultant on The Donna Henry site
- responsible party on the former Grede Foundries
- consultant and county members on the Wisco Hotel Group for a site in Oak Creek
- redevelopers on the American Revitalization and Recovery Act (ARRA) funding award to Bishop's Creek for \$125K
- city of Sheboygan officials
- Cudahy officials regarding Ready for Reuse funds.
- Oak Creek on the Lakeview Village Project
- Discussion with Village of Adell for removal of LUST
- Other ongoing work includes assisting the following communities with brownfields work: Milwaukee, Racine, West Allis and West Bend
- Talked via phone with numerous communities, consultants, industries and private citizens about brownfields; some follow up included mailing brownfields information



## West Central Region, Article IV. - Task

**Section 4.01 Items** (List specific information; e.g. which sites were success stories, which communities you held meetings with, etc.)

**Hold Community Meetings** (i.e. Green Team meetings or any other meetings with government officials – including EPA and regional planning commissions – that involve outreach)

- Meeting with members of the City of Owen Downtown Revitalization Committee regarding purchase of a former manufacturing brownfield site for the purpose of new manufacturing including job creation
- Meeting with Jackson County Land Conservation official, treasurer, zoning administrator and clerk regarding brownfields cleanup and redevelopment and tax delinquent properties in the county
- Meeting with the mayor and public works director for the village of Augusta and a brownfield property owner about tax delinquency and possible Site Assessment Grant applicability
- Met with the City of Black River Falls Clerk/Treasurer and the City Administrator regarding remediation and redevelopment issues on a particular brownfield property and its SAG applicability
- Meeting with Eau Claire County Treasurer regarding two tax delinquent brownfield properties in the city of Eau Claire and the city of Augusta and discussion about the Site Assessment Grant for both
- Met with the City of Eau Claire Financial Director and Accountant regarding a Site Assessment Grant and remediation and redevelopment of a brownfield property on the west side.
- Met with an Eau Claire County Planner about the Remediation & Redevelopment Program and Comprehensive Planning and application to brownfield sites in the county
- Green Team meeting with La Crosse County Extension Agent, architect, environmental consultants, a

brownfield development, Department of Commerce and two state legislators regarding remediation and redevelopment of a La Crosse brownfield

- Met with the city of Tomah Administrator regarding the new Environmental Assessment funding as well as numerous brownfield sites that the Long-Range Planning Committee is actively working with in preparation for a public meeting
- Met with the village of Bangor Clerk regarding redevelopment interest on a former Site Assessment Grant site in their village

### **Hold Media Events, Give Public Presentations, Staff Booths/Displays, and/or Attend Conferences/ Other Events**

- Gave a presentation for four city of Tomah officials regarding the DNR's Site Assessment Grant as well as remediation funds available for possible use on tax delinquent brownfield properties in the city; follow up calls and e-mails
- Presentation of the Remediation & Redevelopment Program to the Village of Hixton regular meeting; discussion with the President, the Board of Trustees and a brownfield owner regarding remediation and redevelopment options for the property
- Two DNR staff persons attended the city of Tomah's Long-Range Planning Committee meeting where their revitalization plans for the city including remediation and redevelopment of brownfield sites were presented

### **Submit Brownfields Success Stories** (i.e. success story templates and two-page web success stories)

- La Crosse: Tractor Lot East / Ceridian Retirement Plan Services Office Building
- Wisconsin Dells: Riverview Hospital parking / Riverview Hospital Tower
- Viroqua: Benders Dry Cleaners/ Oriental Goodies Store
- Prairie du Chien: 3M Sponge Plant/ Crawford County Administration Building

### **Other Brownfields Outreach Activities** (e.g. provide Re News story ideas or write articles, help with other RR publications, make phone calls, etc.)

- Submitted three Re News story ideas
- Wrote two Re News stories with photos
- Regional newsletter distributed to all mailing lists via e-mail
- Regional news releases for ARRA grant awards
- Regional news releases for SAG grant applicants and awards

The following discussions took place over the telephone.

- Discussion with the city of Onalaska Land Use and Development Director regarding the use of the DNR's Site Assessment Grant on a brownfield property in the city

- Discussion with an environmental consultant for the Hudson Hospital regarding remediation and redevelopment options of a brownfield property for potential purchase by the Hospital
- Discussion with a realtor regarding the remediation and redevelopment of a number of contaminated properties in the Town of Hudson
- Discussion with the Planning Director of the city of La Crosse regarding the use of the DNR's Site Assessment Grant on two properties in the city
- Discussion with the Mayor of the city of Neillsville and a brownfield property owner regarding remediation and redevelopment of the downtown property
- Discussion with Crawford County Tax Assessor regarding tax delinquent brownfield property in Soldiers Grove
- Discussion with a contractor regarding remediation and redevelopment of a brownfield site in St. Croix County
- Discussion with the La Crosse County Treasurer regarding tax delinquent brownfield properties throughout the county
- Discussions with the Adams County Environmental Health Specialist regarding a Site Assessment Grant for a brownfield in the county
- Discussion with an environmental consultant regarding remediation and redevelopment of a brownfield property in the city of Durand
- Discussion with a realtor in St. Croix County regarding rules for property transactions with brownfield issues
- Discussion with the Chippewa County Treasurer regarding eligibility for the Site Assessment Grant on tax delinquent brownfields in municipalities throughout the county
- Discussion with a city of Neillsville brownfield property owner about remediation and redevelopment options on his downtown property
- Discussions with the Monroe County Treasurer regarding Site Assessment Grant applications on tax delinquent brownfield properties in the county
- Discussion with the Monroe County Solid Waste Director regarding Site Assessment Grant eligibility for brownfields in five municipalities
- Discussion with the city of Tomah Administrator regarding possible applications for the Site Assessment Grant
- Discussions with the Dunn County Tax Assessor regarding application for the Site Assessment Grant on a county-owned brownfield property
- Discussion with the Crawford County Highway Department Commissioner regarding application for a Site Assessment Grant on brownfields in two communities
- Discussion with an environmental consultant regarding the remediation and redevelopment of a brownfield property in Dunn County
- Discussion with Chippewa County Planner regarding five municipalities in the county that have brownfield properties and their eligibility for the Site Assessment Grant
- Discussions with the Monroe County Treasurer regarding tax delinquent brownfield properties in the city of Tomah and in five smaller municipalities in the county
- Discussion with the village of New Auburn Clerk regarding a Site Assessment Grant for a brownfield in

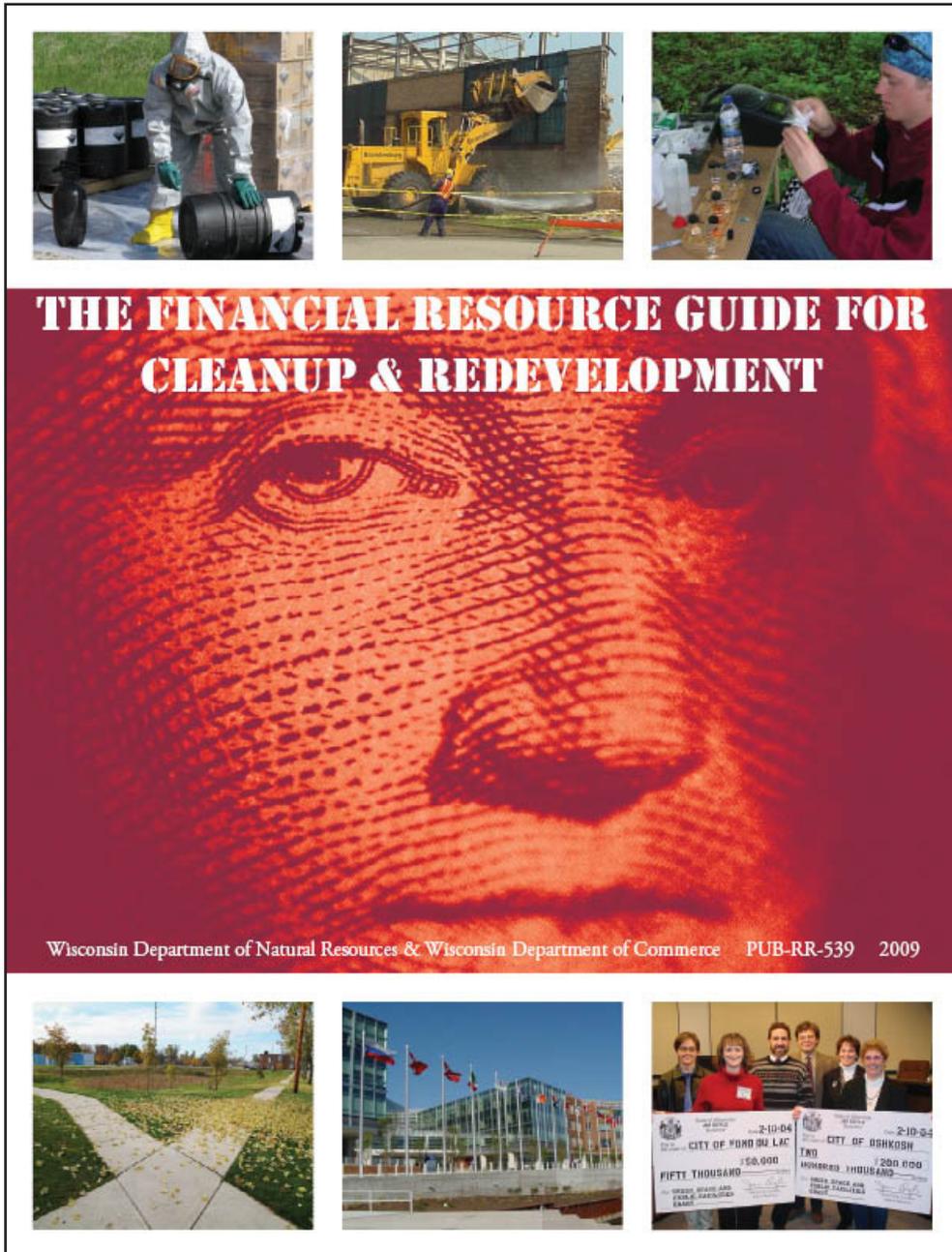
their village

- Discussion with the President of the village of Lake Hallie regarding a Site Assessment Grant for a brownfield
- Discussion with the city of Cornell Administrator and Clerk/Treasurer regarding the possibility of DNR Site Assessment monies for a former factory
- Discussions with the Mayor of the city of Stanley regarding Site Assessment monies for a former factory
- Discussion with the city of Bloomer Mayor regarding a Site Assessment Grant for a former gas station
- Discussion with the Crawford County Tax Assessor regarding Site Assessment Grants on brownfields in two municipalities and 75.17 property request of a brownfield in the village of Soldiers Grove
- Discussion with Trempealeau County Corporation Counsel regarding a list of tax delinquent properties recently prepared by the county and possible applicability of the Site Assessment Grant to those properties
- Discussion with the President of the village of Soldiers Grove regarding reclaiming a tax delinquent brownfield property to pursue remediation and redevelopment activities for an interested business buyer
- Discussions with an environmental consultant regarding Site Assessment Grant eligibility in three communities
- Discussion with the village of Hixton President regarding remediation and redevelopment of a brownfield
- Discussion with the village of Hixton Clerk regarding remediation and redevelopment of a brownfield in the village
- Discussions with the developer/owner of a brownfield property in the city of La Crosse regarding remediation and redevelopment of the property
- Discussion with the City of Bloomer Mayor regarding an interested buyer of a brownfield site in the city
- Discussion with the responsible party of a brownfield property in the village of West Salem regarding downtown revitalization and redevelopment of the property
- Discussion with the Chairman of the Township of Sampson regarding remediation and redevelopment of a brownfield property into a public access site
- Discussion with a developer regarding the remediation and redevelopment of a brownfield property in St. Croix County
- Discussion with a Land Appraiser regarding remediation and redevelopment of a brownfield site in Pierce County
- Discussion with an environmental consultant regarding remediation and redevelopment on two properties in St. Croix County
- Discussion with a realtor regarding remediation and redevelopment options for a brownfield property in foreclosure in St. Croix County
- Discussion with an interested buyer of brownfield properties in St. Croix County regarding remediation and redevelopment options
- Discussion with a banker regarding remediation and redevelopment options on a brownfield property in foreclosure in St. Croix County

- Discussion with the village of Baldwin Administrator regarding the Site Assessment Grant and other redevelopment potential on a site in the village
- Met with a potential purchaser of a brownfield property in Dunn County regarding remediation and redevelopment options
- Discussion with a private party concerning the remediation and redevelopment of brownfield properties in the township of Hudson
- Discussion with the Dunn County Tax Assessor regarding remediation and redevelopment issues on a brownfield property taken by the county on tax forfeiture
- Discussion with the Chairman of the Township of Sampson regarding remediation and redevelopment of a brownfield property into a public use site
- Discussion with the city of New Richmond Hospital Administrator regarding remediation and redevelopment of a brownfield property
- Discussion with a brownfield mine owner in St. Croix County regarding redevelopment of the property
- Discussion with a businessman who owns a brownfield site in Dunn County regarding remediation and redevelopment of the property
- Discussion with city of La Crosse officials regarding remediation and redevelopment options on the former Mobil/ Petros brownfield site
- Discussion with a realtor regarding redevelopment of a recently closed industrial brownfield site in the city of Black River Falls
- Discussion with city of La Crosse officials, Xcel Energy Corporation and environmental consultants regarding remediation and redevelopment on the LIPCO property
- Discussion with the city of Sparta Engineer regarding remediation and potential redevelopment of a brownfield
- Various informative e-mails to government officials, consultants and developers
- Many phone call follow up e-mails with links to our program

# Appendix II - WDNR Publication Samples

## The Financial Resource Guide for Cleanup and Redevelopment



View the Financial Resource Guide on-line at <http://dnr.wi.gov/org/aw/rr/archives/pubs/RR539.pdf>

## Success Story Example (Page 1-2)

# Harley-Davidson Museum

PUB-RR-852

February, 2010

### Harley-Davidson Museum

501 W. Canal Street  
Milwaukee, WI  
Milwaukee County

**Location:** The east end of the Menomonee Valley, an area with a long history of industrial use.

**Desire to build a tribute to their iconic motorcycles led Harley-Davidson to put their new museum in the heart of Milwaukee's Menomonee Valley.**

### History

Harley-Davidson Motorcycles are revered throughout America and the world. Few other brands invoke quite the stirring images that come to mind when someone mentions the Milwaukee-founded company. In building a museum where visitors could explore more than 100 years of Hog history, the company looked to the heart of their hometown: Milwaukee's Menomonee Valley.

The Menomonee Valley is ground zero for major redevelopment efforts by the city of Milwaukee and the Menomonee Valley Partners (MVP). They partnered to take control of industrial and other brownfield properties near this long strip of land next to the Menomonee River. Among the sites which were available for redevelopment were the Morton Salt property, Lakeshore Sand Company and property owned by the Milwaukee Department of Public Works on the eastern tip of the valley.

When the company decided to make the museum dream a reality, they worked with MVP and the city to purchase the eastern-most properties. The area was a convenient spot could accommodate large numbers of visitors, yet keep them close to downtown restaurants and hotels.



*The former Morton Salt property in front of the Milwaukee skyline, before construction of the Harley-Davidson Museum (photo courtesy DNR).*

### Investigation and Cleanup

Site investigations revealed lower levels of contamination than one might expect. Lab tests revealed an area of high chloride levels – determined not to be related to Morton Salt – and some traces of metal in the groundwater. Remediation at the site consisted mostly of capping contaminated soils and repairing a dock wall that would prevent erosion into the Menomonee River.

During the cleanup and construction process, contractors made use of the nearby Marquette Interchange project to recycle roadway materials, reduce costs and save energy. Seventy-nine thousand



Wisconsin Department of Natural Resources  
Remediation and Redevelopment Program

PO Box 7921, Madison, WI 53707  
<http://dnr.wi.gov/org/aw/rr>



cubic yards of fill from the interchange project was used to raise the site above the flood plain. Crushed asphalt and concrete were used to make road bases and fill in other sections of the property.

Other green initiatives included planting scores of native plants along the riverfront, and using non-impervious services as much as possible to allow rain water to filter through and avoid flooding problems.



*The steel-beamed exterior of the Harley-Davidson Museum embodies the hard-working, industrial spirit of the company's legacy (photo courtesy DNR).*

## Redevelopment

Much like a Harley is distinct from other motorcycles, the company strove to make the \$95 million Harley-Davidson Museum different from other museums. The design features a gritty industrial façade with heavy usage of steel and brick. Inside, visitors are treated to Harley history plucked from the company's extensive archives, including some of the earliest motorcycles the company ever made, and a motorcycle owned by Elvis.

City of Milwaukee estimates put the number of potential annual visitors at 350,000, bringing an estimated \$31 million in additional spending to the area. Jobs created from those extra dollars could push the benefits even higher, creating just under \$5 million in annual tax revenue.

The Museum project has been well received in the community and earned several real estate honors, including:

2009 Project of the year  
*Business Journal Real Estate Awards*

Top Project  
*Wisconsin Builder Magazine*

2008 Mayor's Design Awards  
*City of Milwaukee*

2008 Regional Impact Award  
*Wisconsin Commercial Real Estate Women*

## Financial, Liability, Technical Assistance

The success of the Harley Davidson Museum hinged on the cooperation between all parties, including Harley-Davidson, the Wisconsin Department of Natural Resources (DNR), Redevelopment Authority of the city of Milwaukee (RACM), MVP, and environmental consultants.

The DNR's Remediation and Redevelopment (RR) Program staff worked closely with all the project partners. Work began with a "green team" meeting to examine the environmental concerns and plan the logistics of cleaning up and achieving closure on multiple properties. To ensure cleanup work met state standards, an RR Program project manager worked to review the remedial action plan for the site.

To complete construction by their desired date, Harley-Davidson covered their own remediation costs. The city of Milwaukee also spent significant funds to move the Department of Public Works facilities to another location.

## Contacts

Margaret Brunette  
Project Manager  
WDNR Remediation and Redevelopment Program  
(414) 263-8557  
Margaret.Brunette@wisconsin.gov



Wisconsin Department of Natural Resources  
Remediation and Redevelopment Program

PO Box 7921, Madison, WI 53707  
<http://dnr.wi.gov/org/aw/tr>





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WDNR Remediation and Redevelopment Program ✉ 101 S. Webster St., Madison, WI 53707 ✉ 608.267.0543 ✉ 608.267.7646 ✉ [dnr.wi.gov/org/aw/rr](http://dnr.wi.gov/org/aw/rr)

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### THANK YOU FOR WORKING WITH US! ###  
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