

AIR, WASTE, AND R&R DIVISION PERFORMANCE MEASURES REPORT FOR FY2012

Wisconsin Department of Natural Resources

Air, Waste, and R&R Division Goals:

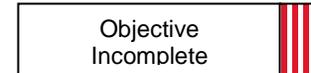
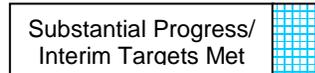
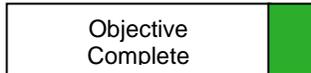
- Protect Human Health and the Environment
- Provide Excellent Customer Service (Smart Regulation)
- Promote Economic Vitality
- Support Conservation of Resources and Utilization of Clean and Renewable Energy

Smart Regulation and **Sustainability** are overarching principles in achieving these goals. Smart Regulation means that the division is responsive, efficient, timely, effective and consistent in accomplishing any of the objectives. Working sustainably means doing so in a manner that results in enough – for all – forever in the outcomes of what we achieve.

Protect Human Health and the Environment

By 2012, reduce health risk due to air pollution by 50%		
Environmental Outcomes	Objectives	Actual Performance
1. From a 2002 base year, by 2012, reduce the number of deaths, hospitalizations, asthma attacks, and lost school and work days in the state (based on a US Environmental Protection Agency (EPA) model) associated with exposure to ground-level ozone, and fine-particles by 50%.	85% compliance of inspected facilities with permit conditions.	Baseline (FY02): <u>76% compliance</u> (209 compliant / 274 total). FY12: <u>87% compliance</u> (208 compliant / 239 total).
	Reduce number of air monitors recording violations of eight-hour ozone standard. [75ppb / 2008 std]	Baseline (2000-2002): <u>18 violations</u> (design values above 2008 standard). Current (2009-2011): <u>3 violations</u> (design value above 2008 standard). Change in DV, %: -17%.
2. From a 2002 base year, by 2012, reduce the		

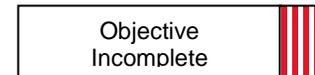
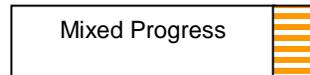
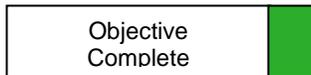
Note: Measures not identified as Department- or Division-level are Program-level measures/metrics.



<p>cost of illness in the state (based on an EPA model) associated with exposure to ground-level ozone, and fine-particles by 50%.</p> <p>3. From a 2002 base year, by 2012, reduce by 50% the population in the state that is subjected to a cancer risk of greater than 1 in 1,000,000 due to exposure to airborne carcinogens based on an EPA model from stationary sources listed on the air emissions inventory.</p>			
	Reduce number of air monitors recording violations of 24-Hour PM _{2.5} standard. [35µg/m ³ / 2006 std]	Baseline (2000-2002): <u>1 violations</u> (design values above 2006 standard). Current (2009-2011): <u>0 violations</u> (design values above 2006 standard). Change in DV, %: <u>-8%</u> .	
	Reduce stationary source emissions of SO ₂ in Wisconsin. Measured in tons per day (tpd).	Baseline (2002): 250,043.7 TPY <u>1,184.8 TPD (average)</u> Current (2011): 137,112.8 TPY <u>478.6 TPD (average)</u>	
	Reduce stationary source emissions of volatile organic compounds in eastern Wisconsin during the ozone season. Measured in tons per day (tpd).	Baseline (2002): <u>19.89 TPD</u> Current (2011): <u>17.98 TPD</u>	
	Reduce stationary source emissions of nitrogen oxides in eastern Wisconsin during the ozone season. Measured in tons per day (tpd)* *Based on federal fiscal year.	Baseline (2002): <u>222.3 TPD</u> Current (2011): <u>54.4 TPD</u>	

Remediation & redevelopment actions are protective of public health, the environment and local development needs		
Environmental Outcomes	Objectives	Actual Performance
1. Numbers of site closures and federal removal actions. (Annual)	1. <ul style="list-style-type: none"> a. Issue 300 closures per year. b. Initiate 2 federal removal actions annually. 	1. <ul style="list-style-type: none"> a. Issued 669 closures in FY12. b. EPA was involved in emergency response or time critical removals at 20 sites in Wis. and spent a total of \$990,000 in FY12.

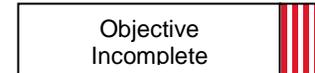
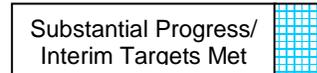
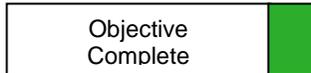
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2. Percent of sites brought back into compliance via institutional control audits. (Annual)	2. Return 100% of sites found to be out of compliance back to compliance.	2. Of 383 total sites audited, 51 were found to be out of compliance. By 2012, 35 sites were brought back into compliance, leaving 96% of all sites in compliance.	
Division-Level Measure: 3. Audit remediation sites for compliance	3. Bring at least 75% of the sites found to be out of compliance during closure audits back into compliance.	3. Through the end of FY12, 69% of sites found to be out of compliance are back in compliance.	
Benchmark: Currently 49% of sites (22 of 45 sites) found to be out of compliance through audits have been brought back into compliance.			

Waste disposal facilities are in compliance with owner financial responsibility requirements		
Environmental Outcomes	Objectives	Actual Performance
Division-Level Measure: Assure all waste facilities are in compliance with financial assurance requirements, making adequate progress toward compliance or in enforcement by 2016 so that the facilities are maintained, monitored, and managed, thereby protecting human health and the environment, in perpetuity.	1. 100% compliance rate by 2013: a. Large Landfills (>5 million cubic yards) b. Hazardous Waste Treatment, Storage, and Disposal Facilities c. Metallic Mines	a. Large Landfills = 96% in compliance b. Hazardous Waste Treatment, Storage & Disposal Facilities = 95% in compliance c. Metallic Mines = 100% in compliance
	2. 100% compliance rate by 2016: a. Medium Landfills (0.5 to 5 million cubic yards) b. Small Landfills (<0.5 million cubic yards) c. Construction and Demolition Landfills (as required)	a. Medium Landfills = 94% in compliance b. Small Landfills = 94% in compliance c. Construction & Demolition Landfills = 85% in compliance
Benchmark: Compliance rates for 2010 were as follows: 96% for large landfills; 100% for hazardous waste treatment, storage, and disposal facilities; 100% for metallic mines; 91% for medium landfills; and 81% for small landfills.		

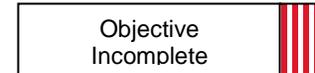
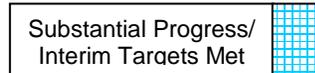
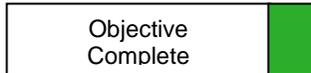
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Ensure Wisconsin citizens and businesses have the knowledge, opportunity, and mechanisms to safely and economically minimize, reuse, recycle, manage, and dispose of the solid and hazardous waste and materials/byproducts they generate

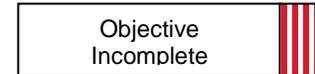
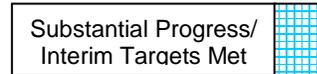
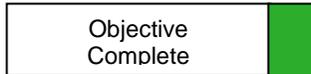
Environmental/Customer Service Outcomes	Objectives	Actual Performance	
1. Protect human health and the environment from adverse consequences of waste and mining.	Conduct required inspections at waste and materials facilities—facilities are in compliance with waste management laws at time of inspection 75% of the time.	75% of target active landfill inspections completed (target based on internal program guidelines for each type of landfill). > 95% compliance rate at time of inspection.	
2. Provide waste and materials education to Wisconsin citizens.	Provide educational outreach and opportunities on waste minimization, reuse, and recycling at five youth-related venues and five citizen- or local government-related venues annually.	Easily exceeded targets. Venues included Summerfest Children’s Day, Girl Scouts 100 th Anniversary, Education Innovations Academy, WI Assoc. for Envir. Education, Irish Fest GreenWish Village (youth); Farm Tech Days, Towns Assoc., WH2E, NEWCMG Conference, WIRMC (citizen/local gov’t)	
3. Increase citizen and business access to information and distribute information to target groups in a timely manner.	Provide technical assistance to at least five businesses to foster materials minimization, reuse, and recycling through targeted outreach.	Easily exceeded targets. Over 40 contacts with potential electronics recycling/collection businesses; many healthcare facility consults on waste min; additional consults with waste processors.	
4. Increase ease of waste and materials facilities doing business with the WMM program.	Simplify and streamline the application and approval processes for three or more types of materials reuse, recycling, and/or disposal facility approvals.	Exceeded. New exemption form and template letter for low hazard exemption for beneficial use of glass. Streamlined application forms for composting, woodburning and SW transfer facility licenses. Streamlined reporting process for E-Cycle participants.	

Note: Measures not identified as Department- or Division-level are Program-level measures/metrics.



	<p>Permit and license facilities.</p> <ul style="list-style-type: none"> ▪ Hazardous Waste: license facilities on time 90% of the time. ▪ Solid Waste: license NR 502 facilities* on time 90% of the time. ▪ Recycling: license materials recovery facilities on time 90% of the time. <p><i>*NR 502 facilities: Solid waste storage, transportation, transfer, incineration, air curtain destructors, processing, wood burning, composting and municipal solid waste combustors.</i></p>	<p>Hazardous waste, solid waste, and recycling licenses were issued on time 100% of the time.</p>	
<p>Division-Level Measure: Streamline solid waste applications and approvals.</p>	<p>Consider and potentially implement at least two new NR 500.08 waste exemptions annually.</p> <p>Improve the application and approval process for solid waste management activities for each year of the biennium.</p> <ul style="list-style-type: none"> ▪ Create on-line or streamlined submittals for five application and/or approval processes; and ▪ Reduce the time for approval for low hazard grants of exemption by 10% 	<p>Exceeded. Low hazard exemptions defined for beneficial use of container glass and concrete coated with lead-bearing paint. Innovative exemptions for beneficial use of paper wastes on dairy farms.</p> <p>Glass and painted concrete LHEs; compost, transfer station and woodburning facility applications.</p>	
<p>Benchmark: The online/streamlined submittals is a new goal, and therefore a benchmark has not been established.</p>			

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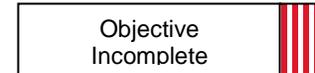
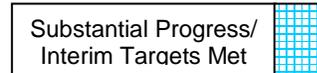
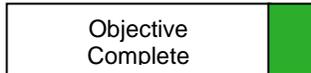
Provide Excellent Customer Service (Smart Regulation)

The Air & Waste Division is:

- **Responsive** - We understand the needs of our internal and external partners and stakeholders. We listen and we respond to changing needs and circumstances.
- **Efficient** - We embrace innovation and avoid waste. We establish priorities to get the job done in the most efficient manner possible.
- **Timely** - Our programs meet or exceed expectations for timeliness. We establish realistic expectations and we are accountable for those expectations.
- **Effective** - Our mission is to protect and restore Wisconsin's environment. We take that responsibility seriously and emphasize environmental results.
- **Consistent** - Our regulations are administered fairly and consistently. When inconsistency is identified, we correct it.

The Division Issues Air Construction Permits In A Timely Fashion			
Outcomes	Objectives	Actual Performance	
Consistently improve the timeliness of issuing <u>major</u> and <u>minor</u> New Source Review permits (calendar year).	50% of the draft permits (public noticed) are issued within 60 days of receipt of <u>initial</u> application.	FY10: <u>46%</u> FY11: <u>46%</u> FY12: <u>43%</u>	
Department-Level Measure: Improve Air Construction Permit issuance over the biennium (FY12-13) as follows: <ul style="list-style-type: none"> ▪ Reduce average time of construction permit issuance by 10% ▪ Issue 95% of individual construction permits within 100 days of receiving a complete application 	50% of the permits (final) are issued within 120 days of receipt of <u>initial</u> application.	FY10: <u>56%</u> FY11: <u>56%</u> FY12: <u>52%</u>	
	95% of the permits (final) are issued within 100 days of a <u>complete</u> application.	FY10: <u>83%</u> FY11: <u>79%</u> FY12: <u>84%</u>	
	100% of the permits (final) are issued within 60 days of public notice.	FY10: <u>96%</u> FY11: <u>91%</u> FY12: <u>91%</u>	

Note: Measures not identified as Department- or Division-level are Program-level measures/metrics.



Benchmark:

In FY10, 64 days is the average Air Construction Permit issuance time. In FY11, 78% of individual construction permits are issued within 100 days of receiving a complete application.

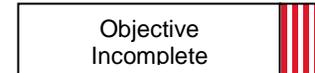
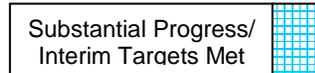
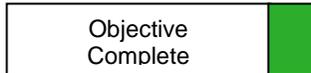
The Division Issues High Priority Air Operation Permits Renewals In A Timely Fashion

Outcomes	Objectives	Actual Performance
Assure timely permit renewal applications are submitted by Title 5 and non-title 5 permittees (calendar year).	Exceed 95% timely through electronically notifying permittees of the approaching submittal date.	2010: <u>100%</u> * 2011: <u>100%</u> * <i>*Activity is 100% automated via WARP. Revise objective statement to include the number/% of applications that are late: 2010: <u>8%</u> late applications. 2011: <u>5%</u> late applications.</i>
Division-Level Measure: Consistently improve the timeliness of issuing Title 5 operating permit renewals (calendar year).	For 2011 – Reissue 50 Title 5 Operation Permit renewals. For 2012 – Reissue 75 Title 5 Operation Permit renewals. For 2013 – Reissue 100 Title 5 Operation Permit renewals.	2010: <u>50</u> TV Operation Permit Renewals Issued 2011: <u>58</u> TV Operation Permit Renewals Issued 2012 (ongoing): <u>31</u> TV Operation Permit Renewals Issued

Benchmark:

In FY11, 58 Title 5 permit renewals were issued.

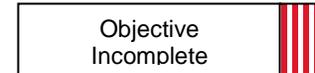
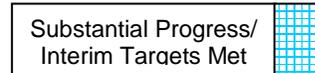
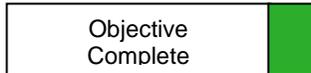
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Facilities receiving an air permit (Construction or Operation) rate the experience as good or excellent		
Outcomes	Objectives	Actual Performance
90% of respondents rate Air Management's permitting program and experience as good or excellent in five categories: responsiveness, efficiency, timeliness, effectiveness and consistency.	Send survey by September 1, 2011.	Survey Developed: Program evaluating options for assistance with development from Science Services. Survey Sent: Not Completed.
	Develop baseline by December 31, 2011.	Surveys Received: Program evaluating options for assistance with development and analysis from Science Services. Baseline: Not Completed.

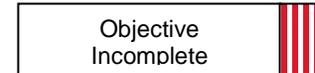
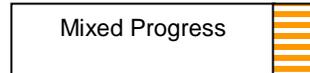
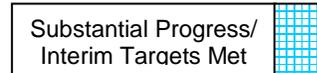
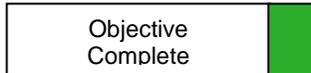
Air Management Efficiency Efforts		
Outcomes	Objectives	Actual Performance
Increase the Minor Source Permit exemption level above 10 Tons.	Evaluate options and develop draft WI Administrative Code revisions by June 30, 2012. WI Administrative Code revisions are final and submitted to USEPA as a SIP revision by January 1, 2013.	Evaluations Completed: Draft scope statement being developed. WAC Revisions Developed: Not Completed. SIP Submitted: Not Completed.
Increase the applicability for RCPs and ROPs above 25 Tons.	Evaluate options and develop draft WI Administrative Code revisions by June 30, 2012. WI Administrative Code revisions are final and submitted to USEPA as a SIP revision by January 1, 2013.	RCP/ROP +25 TPY: Evaluations Completed: Initiated discussions of options during late FY12. WAC Revisions Developed: Not Completed. SIP Submitted: Not Completed. RCP/ROP/GCP/GOP Projects: Evaluations Completed: Initiated discussions of options during late FY12. WAC Revisions Developed: Not Completed. SIP Submitted: Not Completed.
Department-Level Measure: Create or modify 4 RCPs, ROPs, GCPs, and GOPs in each year of the biennium (FY12-13), based on customer needs.		

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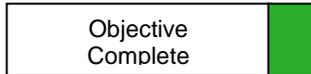
<p>Increase the number of activities/facilities eligible to receive GCPs and GOPs.</p>	<p>Evaluate the need for additional GCPs and GOPs, and develop 4 new permits to target those needs by June 30, 2012.</p>	<p>Evaluations Completed: Initiated discussions of options during late FY12. WAC Revisions Developed: Not Completed. SIP Submitted: Not Completed.</p>	
<p>Benchmark: As of FY11, 2 RCPs, 2 ROPs, 16 GCPs and 17 GOPs are issued to the following sectors: printing, asphalt production, and aggregate production (crushing).</p>			
<p>Streamline how applicants meet approvability criteria for synthetic and natural minor permits, with a view to applying modeling only in those instances where it is truly necessary.</p>	<p>Evaluate and develop additional program guidance by June 30, 2012.</p>	<p>- 12/07/11 (amended 12/23/11): Assembly Bill 421; Proposed law to not require modeling for minor sources for certain permitting decisions. - 02/20/2012: Policy for Dispersion Modeling of Intermittent Operating Units; AMT discussed and guidance being finalized. - 03/06/2012: Policy for Dispersion Modeling of Intermittent Operating Units finalized and uploaded to guidance system. [GID#: 2102.v1]</p> <p>Other initiatives are delayed due to limited resources and rule making / SIP approval requirements. Draft scope statement being developed.</p>	
<p>Enable some specifically defined construction to begin at SM facilities prior to receiving a NSR permit. As part of the evaluation process, consideration will be given to a wide range of options and ideas including to those facilities that have submitted – and the AM program has reviewed – a permit application and required documentation and deemed the application complete and expanding the exemptions.</p>	<p>Evaluate options and develop draft WI Administrative Code revisions by June 30, 2012.</p> <p>WI Administrative Code revisions are final and submitted to USEPA as a SIP revision by January 1, 2013.</p>	<p>Evaluations Completed: Draft scope statement being developed. WAC Revisions Developed: Not Completed. SIP Submitted: Not Completed.</p>	
<p>Evaluating alternatives to the current implementation and enforcement of the DNR's refrigerant regulations</p>	<p>Evaluate options and develop and final WI Administrative Code revisions (NR 488) by</p>	<p>Evaluations Completed: Discussions held within program near end of FY12, delayed until December</p>	

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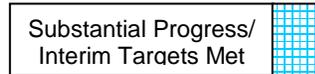


<p>(Ch. NR 488, Wis. Admin. Code). In particular, the program will evaluate a self-implementing program, whereby business registration is maintained and the onus for ensuring ongoing compliance is placed with the registered entities through an annual certification.</p>	<p>June 30, 2012.</p>	<p>2012 (included in FY13 Performance Measures). WAC Revisions Developed: Not Completed. SIP Submitted: Not Completed.</p>	
<p>Evaluating the elimination and/or streamlining of the Stage II Vapor Recovery requirements for gasoline dispensing equipment.</p>	<p>Evaluate options and develop and final WI Administrative Code revisions (NR 488) by June 30, 2012.</p>	<p>(Note: Due to technology change and new vehicles capturing the gasoline vapors during fueling, EPA maybe close to dropping the need for stage 2 vapor recovery.)</p> <p>2011 Wisconsin Act 196 relieved existing and new stations from the NR 420 requirements. DNR staff are currently working on decommissioning guidance and a state implementation plan (SIP) submittal for EPA to get federal approval for the legislative change.</p> <p>Decommissioning Guidance Completed: July 2012 Draft SIP Completed: July 2012 SIP Submitted to EPA: September 2012</p>	
<p>Develop internal guidance to address consistency issues in the permitting program, with a view to providing greater certainty to permittees and to reducing challenges and litigation related to permit applications and approvals.</p>	<p>This is an on going process. Document the dates guidance is developed and type of issue resolved.</p>	<ul style="list-style-type: none"> - 09/28/2010: Guidance on Handling Plans in Permits [GID#: 2029.v1] - 03/2011: Crematories and Air Pollution Control [GID#: 2072.v1] - 05/2011: Implemented electronic comments library as a tool for permit writers. - 11/2011: Proposed guidance on handling old permit conditions in operation permits. Expect to finalize first half of 2012. - 11/2011: Proposed guidance on developing adequate compliance demonstration in permits. Expect to finalize first half of 2012. - 12/2011: Proposed changes to Title V permit 	

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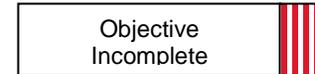
Objective Complete



Substantial Progress/
Interim Targets Met



Mixed Progress

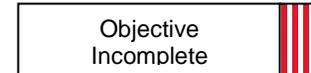
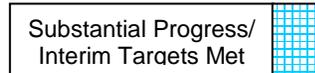
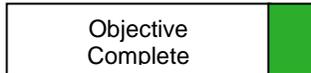


Objective Incomplete

		<p>shield policy. Expect to finalize first half of 2012.</p> <ul style="list-style-type: none"> - 01/2012: Template Best Management Practices of Fugitive Dust Control Plans for the Ledge Rock Quarry and Industrial Sand Mining Industries [GID#: 2091.v1] - 01/2012: Proposed process to respond to allegations of past violations made through public comment on draft permits. Expect to finalize in 2012.
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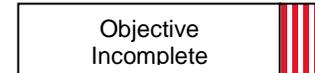
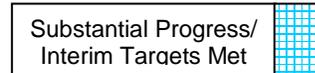
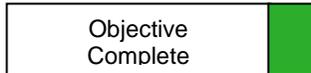
Efficiently regulate solid and hazardous waste and materials facilities through the plan review approval process		
Environmental/Customer Service Outcomes	Objectives	Actual Performance
<ol style="list-style-type: none"> 1. Minimize solid waste and materials facilities impact on human health and the environment. 2. Provide timely plan review decisions. 	<p>Complete solid and hazardous waste plan review and approvals within the timeframes specified in code and statute 90% of the time.</p>	<p>Of 340 formal plan reviews, 312 decisions were issued on time for a 92% on-time rate. 262 of the 340 decisions were subject to a completeness determination step. 240 of those completeness determinations were issued on time for a 92% on-time rate.</p>
<p>Department-Level Measure: Complete solid waste plan reviews and approvals within the timeframes specified in code and statute 90% of the time in 2012, 95% of the time in 2013, and 100% of the time in 2014. <i>[Note: Current staffing levels are 50% of what they were 15 years ago, while workload has increased. Meeting 100% may be challenging if vacancies cannot be filled.]</i></p>		
<p>Benchmark: In FY2010, 84% of solid waste plan review decisions were issued on time.</p>		

Note: Measures not identified as Department- or Division-level are Program-level measures/metrics.



The Division is responsive to cleanup of environmental contamination and to those who need to use contaminated properties		
Customer Service Outcomes	Objectives	Actual Performance
1. Numbers of Waste Registry screenings completed and new sites added to Remediation & Redevelopment Tracking System (BRRTS). (Annual) 2. Number of emergency responses initiated. (Annual) 3. Numbers of NR 708 no further actions and follow-ups on old dog sites. Percent of total open sites with RP action in the last 2 years. Timeliness of review of technical and redevelopment assistance documents. Division-Level Measure: 4. Address old remediation sites.	1. <ul style="list-style-type: none"> a. Add 200 new sites per year to BRRTS. b. Complete 100 Waste Registry screenings per year. 	1. <ul style="list-style-type: none"> a. Added 303 new sites to BRRTS. b. Completed 44 Waste Registry screenings. This effort is nearing conclusion and there are a minimal number of screenings left to complete.
	2. <ul style="list-style-type: none"> a. Respond to all spill notifications in a timely manner. b. Decrease amount of hazardous substances released due to spills. 	2. <ul style="list-style-type: none"> a. Responded to 744 spill notifications, most within one business day. b. Invoked the Emergency Response Zone Contract at 22spill sites, which included responses at petroleum, industrial chemical, manure, wastewater, food product, and agricultural chemical sites.
	3. <ul style="list-style-type: none"> a. Complete 120 NR 708 no further actions annually. b. Complete 50 follow ups per year on old dog sites by sending push letters or taking other actions. 	3. <ul style="list-style-type: none"> a. Completed 53 NR 708 No Further Actions. b. Achieved follow up at 538 "old dog" sites.
	4. Improve action on old remediation sites during the FY12-13 biennium, through the following: <ul style="list-style-type: none"> a. Complete the workload balancing effort across the state by 12/31/11. b. Project managers will review and take action at every site at least once a year to assure sites are moving toward closure. 	4. <ul style="list-style-type: none"> a. The Bureau for Remediation & Redevelopment completed its workload balancing effort by 12/31/11. Workload balance continues to be monitored regularly and a workload analysis is conducted prior to hiring new staff. b. As of June 2012, the Bureau for Remediation & Redevelopment identified 1,090 sites that require additional follow-up.

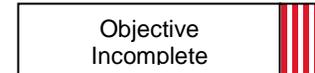
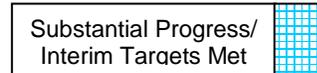
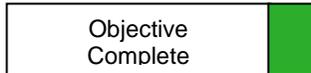
Note: Measures not identified as Department- or Division-level are Program-level measures/metrics.



The Division responds to 100% of fee-based cleanup submittals within 60 days			
Customer Service Outcomes	Objectives	Actual Performance	
Division-Level Measure: The Division responds to 100% of fee-based cleanup submittals within 60 days.	100% of submittals are received with appropriate fee.	94% of submittals were received with the appropriate fee.	
	100% of acknowledgement letters are sent within 10 business days.	91% of acknowledged fee submittals sent within 10 business days.	
Benchmark: In 2010, 87% of fee submittals were acknowledged within 10 days.			
	Achieve a 60-day review period for 100% of projects.	82% of fee submittals did not exceed the 69 day response window.	
Benchmark: As of June 2011, 74% of submittals were reviewed within 60 days, and 86% of submittals were reviewed within 90 days.			

Increase the use of remediation & redevelopment tools			
Customer Service Outcomes	Objectives	Actual Performance	
1. Provide public access to the location and other site-specific information regarding known contamination sites in the state.	Geolocate 250 properties per year.	Geolocated 961 sites.	
	Add 500 total sites to the GIS Registry per year.	Added 317 total sites to the GIS Registry.	
2. Provide public access to site-specific information regarding sites closed with residual contamination within 60 days of closure.	100,000 web hits to BRRT's property module and GIS Registry of Closed Sites per year.	As of June, 2012, The DNR's Bureau of Technology Service was unable to provide information on BRRTS web hits. BTS plans to automate the process, but it will be prioritized with	

Note: Measures not identified as Department- or Division-level are Program-level measures/metrics.



		other projects. However based on past success, the Bureau for Remediation & Redevelopment believes this objective was met.	
	4 press articles, 3 brochures, 4 ReNews editions, 25 e-newsletters, 10 other publications, 20 web pages developed or updated per year.	Released 5 press articles, 2 brochures, 3 ReNews editions, 24 publications, and all of the Remediation & Redevelopment web pages were redesigned with the department's web redesign effort.	
	25 green team meetings, 10 public speaking engagements, and 2 workshops per year.	Held 33 green team meetings, 14 public speaking engagements, and 2 workshops	

Promote Economic Vitality

By 2012, increase the redevelopment of brownfields in Wisconsin's communities by completing brownfield transactions and making acres available for productive use.		
Economic Vitality Outcomes	Objectives	Actual Performance
1. Complete 200 brownfields-related transactions per year (e.g. exemption and assurance letters, Certificates of Completion, grant awards). 2. Add at least 600 acres of property made available for productive use annually.	1. <ul style="list-style-type: none"> a. Issue 50 exemption and assurance letters per year. b. 10 sites enter the Voluntary Party Liability Exemption (VPLE) process; 5 VPLE sites receive Certificates of Completion per year. 	1. <ul style="list-style-type: none"> a. Achieved 150 redevelopment assistance actions. b. Received 21 new requests to enter the VPLE process; awarded 12 new certificates of completion.
	2. Make 200 acres of property per year available for productive reuse.	2. Created 2,053 acres available for reuse.

Note: Measures not identified as Department- or Division-level are Program-level measures/metrics.